

Bank charges—the wider issue

BY C. GORDON TETHER

SARCLAYS BANK is evidently justifying its application to increase the charges on the grounds that, as the rise in costs has been hitting into profits, it is entitled to reverse the concessions it made to customers when "it was in the money" earlier on. But this is in fact, only one aspect of a much bigger argument as to how much the banking system is entitled to collect from the rest of the community.

The banks have, of course, found it quite so easy during the past year or two as they did earlier in the seventies to keep their earnings rising at a pace in excess of the growth of costs—partly because they have had to meet the backwash of losses arising from their unwise involvement in the excesses perpetrated by the secondary banking system.

But the banks are still far better off than they were up to the time that Government policy brought them a massive windfall in the shape of spectacular increases in the rates of interest at which their resources are employed. Thus Big Four 1975 profits are almost eight times as large in money terms as those recorded in 1970. And when the fall in the value of money has been fully allowed for, this still points to an increase of between three and four times.

Not earned

No one is going to be able to say that they have earned increases of this order by their own efforts over this period of time. And it is, therefore, entirely reasonable to argue—seeing that it is the rest of the Community that has to provide the wherewithal for this bounteous harvest—that their claim for the right to charge more because they are spending more cannot be assessed solely in terms of their more recent earnings-outgoings experience.

It is pertinent to point out in this connection that the banks' decision earlier in the 1970s to discontinue making charges for current accounts was in significant measure prompted by their belief that handing back to the public part of the dear-money bonanza would help to stave off the danger of depriving them of it through a special tax. It is hardly reasonable for them now to want to start reversing this process just because that threat appears to have receded.

And though one imagines that he in doubt.

TV Radio

† indicates programmes in black and white

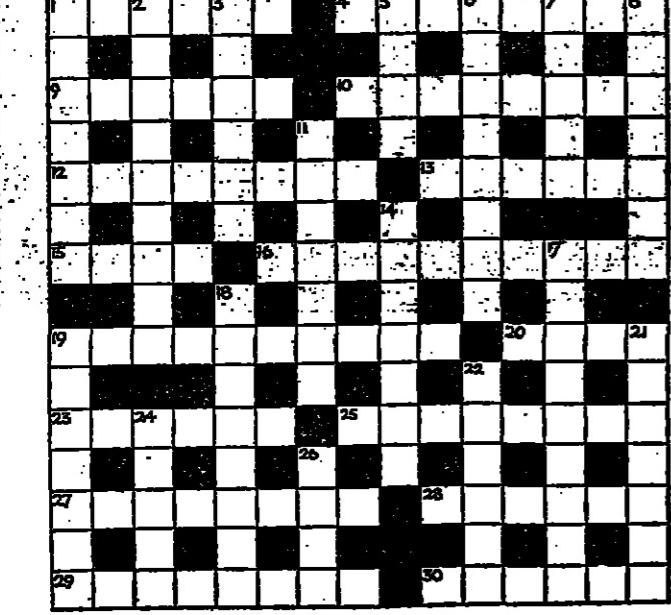
BBC 1

7.05-7.55 a.m. Open University (U.H.E. only). 9.50 The Wombles. 9.55 Agaton Sax. 10.10 Daktari. 12.45 p.m. News. 1.00 Weather. 1.15 Britain. 2.25 Regional News (except London). 4.00 Play School. 4.25 Huckleberry Hound. Jackanory. 4.45 Blue Peter. 5.10 John Craven's Newsworld. 5.20 for Scotland.

5.45 News. 6.00 Nationwide. 7.00 Ask The Family. 7.15 Saturday Trek. 7.30 Panorama. 8.00 News. 8.25 The Monday Plus. "Plain Up" starring Raquel Welch (from Birmingham). Look-East (from Norwich). Points West (from Bristol). South Today (from Southampton). Spotlight-South-West (from Plymouth).

11.45 Weather/Regional News.

F.T. CROSSWORD PUZZLE No. 3,053



ACROSS

- It's a foul to leave the country (6)
- A solid mass that's definitely not abstract (8)
- The way to encircle using cord (6)
- Of one's own, that's strange (8)
- Hold back and take it easy before the storm (8)
- A pain that may be acquired after surgery (6)
- Business transaction in Kentish town (4)
- Fashion allowance needing self-restraint (10)
- Partner in airport—it could be madam (10)
- Fish left in river (4)
- Captured and made a profit (6)
- Finish with wrath and imperil (8)
- Set type settled and wrote (8)
- Lifted vestment going to the north (6)
- Oriental wind—goes west (8)
- Plano course for a musician (6)

DOWN

- Longed for gentleman in action (7)
- Anticipate having front seat (9)
- Bright yellow wine from these islands (6)
- Was in debt having ring to be married (4)
- When the judge sits—or the time for wooing? (5-3)
- Live way-out round the south (5)
- Made of clay or a bit of corn at the same time (7)
- Great circle attempt to create blind seal (7)
- Appearing to consult Chinese dynasty (7)
- Unlawfully wicked, for example with friend (9)
- Cover Oriental with a wrapper (6)
- Swagger, or is it a pain in the face? (7)
- Sailor—or soldier—right? (7)
- Vehicle allowed to come up for political bloc (6)
- St up and put me in the paper (5)
- Money earned and left to handle (4)

The solution of last Saturday's prize puzzle will be published with names of winners next Saturday.

THE WEEK IN THE COURTS

Hain case identified the weakness of parades

BY JUSTINIAN

STRIPPED of the peripheral issues of the Hain case—some of the Prices Commission will not want to concern itself with more than this localised argument, the fact that the banks have themselves raised the question of what they are entitled to take from the rest of the community does provide an appropriate starting-point for a wider debate. This would ask what needs to be done to see that the banks' privileged position in the financial structure can be exploited only to the point of enabling them to obtain a reasonable return for their efforts.

New thinking

In an earlier article on the relationship between the banks and the rest of the community, I argued why it was that, when the Government resorted to the creation of money to balance the national accounts, it was considered appropriate to allow the banking system to earn high rates of interest by re-lending the credit so generated to the Government through subscriptions to Treasury bills and so forth. So I was glad to see Mr. Edward Holloway, the Honorary Secretary of the Economic Research Council, calling for new thinking about this matter in our letter column earlier this week.

The main point made by Mr. Holloway is that, in performing this function, the banks are merely providing a service. In consequence, he says, it would be sounder and more equitable from the national point of view to reimburse them on this basis.

The same principle should be applied to the raising of national credit as applies to the raising of it through increases in the note issue. And the financing of the Government obtains from the community at large by that means, of course, wholly interest-free.

It is only fair to point out that part of the "national credit" the Government funnels into the banking system in connection with its deficit financing finishes up in deposit accounts on which the banks pay a rate of interest. But that is kept well below the figure at which the banks lend the related funds to the Government. And the rest of the money involved goes into current accounts on which no interest is paid.

There is, thus room for argument as to how far the community is losing out. But that the bargain is not a fair one from its point of view can hardly be doubted.

And though one imagines that he

is eye-witnessed, be they victim or passer-by, in order to bring the commentary on them bordering on the fanciful—the trial at the Old Bailey presented a classic example of the wrongful identification of a suspect after the event and preparatory to subsequent criminal proceedings. It is at this point that the police have resorted to the technique of the identification parade.

Happily, the prosecution and the defence both agreed that the identification of Peter Hain did not lead to a wrongful conviction, but the acquittal should be a salutary lesson to the architects and purveyors of our criminal justice system.

The police have gone to great lengths to ensure fairness in the conduct of these parades. But they have not been able to counteract the inherent weakness, that human beings are not very adept at either recording what they see unexpectedly or of recalling with any degree of accuracy what they have recorded.

The defects of human identification are such that the more sophisticated the method of picking out the perpetrator of the crime the less chance there seems to be of accurate labeling. Indeed, experience in the criminal courts—a matter which is highly impressionistic—indicates that the police lose every way round.

The professional criminal, whom the police not without justification assume has committed the crime (and probably is) is often favoured by the failure of the eyewitness to be certain of his identification at the identification parade. When it comes to trial, the jury is pressed by the skillful advocate, and is not unimpressed by the fact of that failure. And so the rogue goes scot-free.

As for the innocent suspect, it need not be said that he is at risk from a false identification being made, and if so he is a long way to being convicted. The apparent sureness of an identification in a world where certainty is at a premium, is a potent weapon for the prosecutor.

Face to face

What is to be done? Should we dispense the more intricate methods so far deployed, at least until we know a great deal more about the recording of scenes by the human brain? We could usefully abandon the identification parade as a technique for evidential purposes in favour of a simple system of confrontation. The police will lose little by abandonment; some might even say good riddance. If the criminal law discouraged the practice, the prosecution could not be berated for not having carried out an identification parade, as it sometimes is now-a-days.

Confrontation would mean that as soon as a suspect was arrested he would be brought face to face with anyone who had given a description of a person resembling the suspect.

If on being confronted with the suspect the witness confirmed that the suspect was the man he saw commit the crime, that would be a positive identification worthy of credence. But it would carry more evidential weight if the witness were made immediately to write a statement of the reasons why he concluded that the suspect was the man whom he saw commit the crime.

Indeed, the police would be obliged to take such a statement, preferably in the presence of the suspect's legal representative. Unless that were done, the identification would not be admissible in evidence at the trial. The single confrontation would at least have the merit of not distract the witness, or of confusing his recall powers by the proliferation of faces, particularly if the organisers of the parade attempt to find persons to stand on the parade who resemble each other.

Human eye

But the way ahead must rest primarily upon much more research into the workings of the human eye. The basic problem is that we do not in fact see with all our eyes alone. We see with all our senses.

Moreover, the human eye is able to take in only so much of what is actually within the range of ordinary vision. In short, we are selective, both physically and psychologically, in what we "see." And the problem does not end there. We do not record all that we do see. The brain is like a computer. It is programmed to function. If the material is not fit for the brain and stored for it can it not be recalled? And even if stored the powers of recall recency from the human being to another. Some people have photographic memories; others more sensibly do not clutter up their brains with irrelevant matter. We do not know what types of people are better at observation than others.

The case of Peter Hain arouses all kinds of political and social attitudes. But if we concentrate on the essential feature of the most widely publicised trial of any individual in recent British criminal history, we shall be doing ourselves a service in the cause of crime control. But we need to avoid being deflected by the fringe, if fascinating sidelines of a cause célèbre.

BADMINTON HORSE TRIALS BY MICHAEL PHILLIPS

TRAGEDY struck at the Badminton Horse Trials yesterday when the winning horse, Miss Lucinda Prior-Palmer's Wide Awake, died of a brain haemorrhage while cantering around the arena on her lap of honour after having been presented by the Queen with the prize for the victory.

Wide Awake was Lucinda's second string for the annual horse concours because, under the international rules covering three-day events, no competitor can officially ride more than two horses.

For Richard Meade, Jacob Jones is a new mount owned by the British Equestrian Federation, and a comparative novice to the Olympic team game which is showing excellent promise in this most demanding branch of equestrianism.

As expected, the gruelling 16 miles of speed and endurance tests which the competitors had to perform on Saturday and in particular, the four miles of the cross-country course itself, with 35 severe obstacles, took a severe toll of the field.

Of the 70 starters on the cross-country, no fewer than 26 failed to finish the course for various reasons—a particularly high total especially since the going was good—while none of the members of the team that had started did so.

For Hugh Thomas it was a favourite who did finish in gratifying return to the track, curving so many times and jumping form that he showed in 1974 big penalties as to be out of the

Experiments however. Of the other two, Brazil was withdrawn halfway through Saturday's cross-country course.

While Persian Holiday was rid-

of his rider, he

removes

out of

British

team

and

the

British

HOME NEWS

Industry warns that Energy Bill 'could hit major investment'

BY RAY DAFTER, ENERGY CORRESPONDENT

OIL AND chemical companies have warned the Government that major investment in the UK could be hit if the proposed Energy Bill becomes law.

They maintain that the Bill would give the Government permanent powers to regulate the use and price of oil-related products; that British Gas would be given jurisdiction over all natural gas products; and that a large part of British industry could be forced into "back-door" planning agreements.

The Bill, which continues through the committee stage of the House of Lords today, is designed to give the Government powers to control the use of fuel in an emergency and to provide a means of conserving energy. The Department of Energy maintains that the legislation is needed to meet International Energy

Agency and Common Market commitments.

The industry argues that the Bill would give the Government further powers. Leading oil and chemical companies have set up a working party to study the proposals.

The U.K. Offshore Operators Association, the Petroleum Industry Advisory Committee and individual companies have warned the Government that investment confidence could be hit if the Bill goes through unchanged.

Demand

The Government has already suffered a defeat in the Lords committee over its plans for permanent powers to control the end use of crude and regulate prices. As this is seen as a vital part of the legislation it is likely that the Government will reintroduce these proposals into the Bill.

Chemical companies, in particular, are worried about British Gas having control over all natural gas—methane, propane, butane and ethane. At present the corporation has an effective say in the use of methane as fuel.

All four products are widely used in chemical manufacture. Methane is used for ammonia production, for example; ethane can be a feedstock for ethylene. Companies with chemical interests claim that they are exploring in the North Sea partly to secure more feedstocks for their downstream operations.

The Government has been told that future North Sea development and possibly the building of ammonia and other chemical plants could be affected if control of natural gas becomes a State monopoly.

Oil companies are also anxious. The industry points out that deals like the \$1bn liquefied petroleum

gas export contract announced by Shell last week could be hit by the new legislation.

Disclosure

The Bill, as it stands, would also give the Government the right to demand the disclosure of information and forecasts relating to the use of energy. The Department of Energy said that these powers were needed to enable it to enforce the other provisions in the Bill.

Companies from the oil and chemical sectors, however, claim that the provision would be tantamount to "back-door" planning agreements, affecting a cross section of British

industries. In view of their disquiet, the two sectors have mounted a major lobbying campaign. It is thought that some 60 of the 82 amendments so far tabled have been inspired by the two industries.

International grain reserve stock urged

By John Edwards,

Commodities Editor

THIS FIRST step in tackling world food problems should be the stabilisation of the international grain market, according to a Fabian Society's pamphlet out today.

The U.K. is taken to task for getting "caught up in the shallow appeal of reducing Britain's dependence on imported food." The 1975 White Paper, Food from our own Resources, would do nothing to affect the all-important international cereals market, the pamphlet claims.

The real need, according to the pamphlet, is to bring pressure on the major cereal exporters to reach an agreement which would safeguard the world against the recurrence of shortages. Britain is urged to recognise common interest with other grain-importing countries and take a new lead in seeking the establishment of an international grains authority.

World Food: A Political Task. Howard Wagstaff, Fabian Research Series 326, 47p from Fabian Society.

Debate on next world fibre pact

BY RHY'S DAFTON, TEXTILES CORRESPONDENT IN HARROGATE

A NEW ROUND of discussions in the textile industry has begun on the form the next stage of the four-year GATT Multi Fibre Arrangement takes when the present agreement runs out at the end of 1977.

A number of suggestions are already being put forward by employers and unions in the U.K. to improve the scheme. Both sides feel the scheme could be adapted to provide better protection for the industry at a time of deep recession.

The MFA has been in force for two and a half years. Under it, the EEC is responsible for negotiating bilateral arrangements with low-cost countries. The EEC will only complete negotiations with the last of the suppliers around the middle of this year.

Delays are due to slow progress within the EEC in drawing up a common policy acceptable to all members. The U.K. Government has held out strongly for a very small number of restrictions to be introduced.

It will point out that 72,000 jobs have been lost in textiles over the past two years.

A similar call for a flexible growth has also been made by Mr. Leonard Regan, chairman of Carrington Viella, and Sir Arthur Knight, chairman of Courtaulds. Speaking at the Harrogate British Textiles Confederation's conference, Sir Arthur said the industry's experiences in the recession were sufficient to show the need for a system which adjusted the in-

flow to changes in the level of business so that the whole impact of a recession did not again fall on the domestic industry.

Sir Peter Carey, permanent secretary at the Department of Industry, told the conference officials had already begun considering what should replace the present MFA and discussions would be held with community partners.

No shortage of oil, says Business Foundation

BY RHY'S DAFTON, ENERGY CORRESPONDENT

GOVERNMENTS are blamed for "contrived scarcity" of oil had been achieved by an international cartel helped by a disclosed paper published by the Foundation for Business Responsibilities to day.

"There is no real scarcity of oil," states the author, Prof. A. A. Walters, Cassell Professor of Economics at the London School of Economics.

"The theory of only 15 years oil reserves has been with us for at least half a century." The Foundation for Business Responsibilities, Room 18-11, Portland House, Stag Place, London, S.W.1, Tel: 01-580 4469.

It is not yet known how many extra containers will be handled, but the new services are welcome news for a port whose development has been handicapped in recent years by a record number of strikes and poor productivity.

Mr. F. K. Vollmers, manager of Euro-Pacific, Hamburg, said yesterday that "despite recent problems" his company still had great faith in the future growth and importance of Merseyside.

"When we announced the first-Euro-Pacific sailing from Liverpool last September, I made the point that we were bringing the service to Liverpool because of the demonstrably better labour relations and increased efficiency. We are improving the service from May 1 because it has been a success," Mr. Vollmers added.

The number of sailings and out of Liverpool will increase from May 1 from two to six a month, with a westbound service leaving the port every 10 days.

Liverpool to be terminal for U.S. container service

BY JOHN WYLES, SHIPPING CORRESPONDENT

AN IMPORTANT STEP in the rehabilitation of the Port of Liverpool's reputation for reliability and efficiency has been taken with the announcement that it is to be one of the terminals for a fully containerised liner service between the U.K. and the West Coast of America and Canada.

Euro-Pacific, which started two sailings out of Liverpool last September, has now decided to bring forward plans for a fully containerised service to the Pacific Coast which was originally due to start at the end of 1977 or early 1978.

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Powell links mugging with racial problems

MUGGING is a problem connected with racial shifts in Britain's cities, Mr. Enoch Powell said in Cambridge yesterday. It was a criminal phenomenon associated with "social disintegration" in the cities.

Speaking at a police seminar, Mr. Powell, United Ulster Unionist MP for South Down, added: "Although there are aspects of mugging which are continuous, permanent and old-fashioned, this new word is describing a typically new thing."

IN BRIEF

Efforts are being made in the textile industry to persuade Mr. Peter Parker, the chairman-elect of British Rail, to continue as chairman of the Clothing Industry Economic Development Committee.

He is widely credited with playing a major part in persuading the Government to come up with a £20m. industry aid scheme for clothing after the submission of proposals by the EEC last year.

Coal talks

A new round of talks on coal technology opens in London today between the European coal producing giants Britain and Poland. Mr. Jan Kupinski, the Polish Minister of Mining, and Mr. Anthony

Power, the four-day tour of the British mining industry by meetings with Mr. Anthony

'Use muscle over equal opportunity'

By Donald Maclean

THE GOVERNMENT should use the field of contracts to promote less "tamely" the object of equal opportunities. Sir Geoffrey Wilson, chairman of the Race Relations Board, said at the annual conference of the U.K. Immigrants Advisory Service, in Manchester over the weekend.

The Government, Sir Geoffrey said, is proposing that the Department of Employment should keep a closer eye on Government contractors.

It should use more strongly the "powerful means it has at its disposal" to lead employers into providing equal opportunity.

Companies from the oil and

chemical sectors, however,

claim that the provision would be tantamount to "back-door"

planning agreements, affecting a cross section of British

industries.

The Race Relations Board, he

argued, had spelt out what the

Government should do in regard

to contracts and he welcomed

the support already given to this

end by the Runnymede Trust.

Drawing in the fields of nationalised industry and the area covered by the National Enterprise Board and the Royal Ordnance factories, as well as that of financial provision made by the Government for housing and education, and that of other grants to local authorities, Sir Geoffrey questioned whether the Government thought that the Race Relations Commission would be able to do its job if the Government was not prepared "to use its muscle" as well as "words and exhortations and Acts of Parliament."

At the union's annual conference in London yesterday, delegations voted overwhelmingly to take action—although the exact form was not specified—if negotiations were not started by August.

Delegates voted to "black" all film and television material coming from South Africa. Members were also told to refuse to work in South Africa except on news and current affairs programmes. Those who defied the ban would be "effectively disciplined."

An article in The Director magazine adds that many of the business panel—members of the Chairman's Panel of the Institute of Directors—said that if a pay policy could not be achieved by voluntary means it should leave the "full buckling of the law."

Mr. Nigel Brookes, chairman of Trafalgar House Investments, quoted as saying: "The only conceivable alternatives are disastrous bout of increased inflation and a much worse recession."

It forecasts a 5% per cent to 6% per cent pay norm, with overtime and other extras boosting the total pay increase by up to 9% per cent.

The Centre expects inflation to fall to under 10% per cent early next year, but reserves judgment on the chances of a further improvement.

The slump in the value of the pound will push the cost of imports up far more rapidly than 3% per cent. This will drive up retail prices and squeeze living standards to an unacceptable degree, says the survey.

It is not yet known how many extra containers will be handled, but the new services are welcome news for a port whose development has been handicapped in recent years by a record number of strikes and poor productivity.

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It describes the idea of linking tax concessions with pay policy as "imaginative. But money management had been omitted from the policy package and it suspects that continued pressure on the pound will compel the new Government to remedy this fairly quickly."

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you don't see what you want, ask for it. We'll invent it.

We'd like you to look us over.

As the largest freight organisation in Europe, we offer a lot of

aliased services. And implement them better than anyone else.

Which is vitally important to you and your company.

Because distribution costs have reached a staggering 30%* of retail

And you simply can't afford to leave getting it right as a nice idea for
her day.

It's critical to your cash flow and profits.

Right now.

That's why we've listed the basic details of our main services

ou.

See if you like what you see. And more important, see how they can
you.

National Distribution

A nationwide service backed by unbeatable combination of resources experience: 7000 vehicles, 100 depots highly experienced personnel from manager to driver. Large daily time enables competitive pricing, paperwork has been reduced to initials. This service could help you dozens of ways.



Medallion Guaranteed 3-day delivery



Unreliable delivery cripples your cash flow, leaves you financing more credit. The answer is Medallion: operating over 3000 UK routes, we deliver within 3 working days or your money back. And fast proof of delivery dramatically increases your chances of payment in 30 days. Medallion makes sense in general use as well as urgent orders. It's also available in a 4-day guaranteed or money back service to and from Northern Ireland.

Export-Import

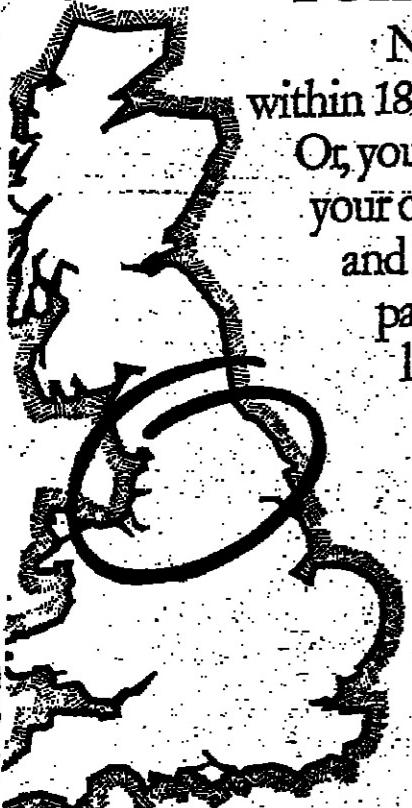
Our European Service plifies getting goods in and of France, Germany,gium, the Netherlands,embourg and Eire. lection and delivery anywhere.

th expert control en-route. Including customs, uinely reliable schedules, and paperwork reduced to a single consignment e. And one price for everything gives you tighter cost control, easier tting in local currencies.



Yellow Diamond

No nonsense next-day local delivery, 5 days a week, within 18 specified areas. We'll collect and deliver in the area. Or, you bring the goods to our depot and we'll deliver to your customers from there. It's efficient, highly practical, and fully documented - yet with a minimum of paperwork. Your fast businesslike solution for local collection and delivery.



Break Bulk and Distribution



Your output is collected, taken in bulk to eight main distribution centres, then split into smaller loads for delivery. Freight flow is fully documented. You free working capital, have one distribution system covering the country. Accounting is easier. And cash flows faster.

Exclusive Distribution

Tailor-made distribution. From having a National Carriers supervisor on your premises to special loading bays at our depots with personnel who handle only your business. We can even paint our vehicles in your livery. You'll have none of the problems and much less the cost with distribution being handled efficiently from the end of production to outlet. It's the kind of service that's convinced major companies that what they need to solve their distribution problems is National Carriers' flexibility and professionalism.



Warehousing

Sometimes you have too much space, sometimes too little. And either way costs you. Also, you simply can't always be in the most cost efficient locations. We've 3½ million square feet of warehousing, some of it bonded.



Plus security, and efficient regular inventories for stock control.

You use only what you need, and you pay only for that need.

Inventing

Now, we hope you've found exactly what you were looking for. But if you didn't you still need to do something about that distribution cost figure; 30%* of retail price.

Which is why, if none of our existing services answer your needs we'll invent one that does.

Yes, invent it. Of course it's easier said than done.

But the point is we're doing it. All the time, all over the country.

We've proved it works, and there's no reason why we can't do the same for you.

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*The Director.

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W. Germany growth set at 5.5%

By Nicholas Colchester

BONN, April 11. THE LATEST "MAJOR" forecast of German economic growth this year is now set at 5.5 per cent, according to leaked reports of the findings of a joint working group from the five main German economic institutes.

This growth estimate compares with the 4.5 per cent real growth that was forecast at the turn of the year by the economics ministry. Since hardened up to 5 per cent. The gradual climb in the economist's expectations for the German economy reflect a continuing flow of encouraging economic data. In 1975 the German GNP fell by a real 3.4 per cent.

The working group also suggests that the average consumer price level in West Germany in 1976 will be just 4.5 per cent above that for 1975. The equivalent climb last year was 6 per cent. Unemployment is expected to drop as well but the improvement here will be a slow one, the five institutes feel.

Reuter reports from Stuttgart: Soviet leader Leonid Brezhnev may visit Bonn before October. Government spokesman Klaas Boelling said to-day. In a radio interview he said, concrete official discussions on the Communist party chief's visit would begin shortly.

Chancellor Helmut Schmidt invited Mr. Brezhnev to Bonn when he paid an official visit to Moscow in October 1974. Mr. Brezhnev was last in West Germany in May 1973.

Brezhnev not at Czech congress

By Paul Lendvai

PRAGUE, April 11. THE 15th congress of the Czechoslovak Communist Party which opens here to-morrow in the conspicuous absence of Soviet party leader Mr. Leonid Brezhnev is widely expected to give full backing to the middle-of-the-road policy of Dr. Gustav Husak, the State President and Secretary-General of the party.

Some 1,400 delegates representing about 1.4m. party members, that is every seventh adult person, will discuss the political policy to be presented by Dr. Husak on Monday afternoon, approve the guidelines for the 1976/80 plan and elect a new Central Committee which, in turn, nominates the ruling politbureau.

At the last party congress, in May 1971, Mr. Brezhnev personally endorsed the leadership which came to power following the Warsaw Pact invasion of Czechoslovakia in August 1968. As a few weeks ago he was at the Bulgarian party congress in Sofia, his absence in Prague is also regarded as an ominous sign of his deteriorating health.

THE ITALIAN CRISIS

Election may come in June

BY DOMINICK J. COYLE

ITALY, beset by political instability and with an acute recession, appears this week-end to be backing somewhat reluctantly into a premature general election from which, according to most Rome-based observers, the Communists (PCI) will be the main beneficiary and could even emerge as the largest single party. The Italian Press to-day is generally agreed that June 13 will be voting day.

This coming week looks like being crucial. The PCI leadership is meeting to-morrow, the central committee of the Socialist Party (PSI) is scheduled to meet on Tuesday and the newly elected national council of the ruling Christian Democrats will come together on Wednesday, and for all three the real pre-occupation will be the prospect of imminent elections.

For the record, however, both the Communists and the Christian Democrats continue to insist in public that they want the present Parliament to run its present five-year course until May of next year, although of course their motivation for this is much different.

The Communists want more time in an effort to convince the Italian middle class that they have nothing to fear by voting PCI general secretary, told a reserves in recent weeks.

for the PCI, and the party's mass rally here last night that leadership is also most anxious his party was still opposed to time in which to "educate" early elections and favoured both the Americans and the EEC instead of its proposed "political countries" — particularly West Germany — that a Communist participation in government would not mean an end to democracy in Italy.

The Christian Democrats, on the other hand, believe that the Italian economy can only improve with time now that the U.S. and much of Europe is pulling out of the recession, and there is also the hope that Sig. Benigno Zaccagnini, the party's relatively new and generally respected secretary, can somehow rid the Christian democrats of their reputation of inefficiency and corruption.

But the party's right wing, which almost managed to topple Sig. Zaccagnini at last month's national congress, has other ideas this week-end. It would like to replace immediately Sig. Aldo Moro as Prime Minister with its own front runner, Sig. Arnaldo Forlani, a tough younger politician who favours a direct electoral confrontation with the Communists rather than the week cannot be good. The Moro policy in recent months of increasing private consultations with the PCI leadership outside Italy in the foreign exchange market is now limited to ironing out "anomalies," and even this has proved expensive to the administration.

In this climate of political uncertainty and intrigue, the immediate prospects for the lira and electoral confrontation with the Italian share prices this intervention of the Bank of increasing private consultations with the PCI leadership outside market is now limited to ironing out "anomalies," and even this has proved expensive to the administration does remain anxious for a "continuing dialogue" with the PCI. Sig. Berlinguer answered last night that the Government could have its dialogue, but that this was not good enough to buy off an early general election.

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Several people here view it as a annualy, beginning from 1979, despite the republic's restrictions militating against a more serious attempt to cure the basic ills of the Israeli economy.

Calls for the introduction of rationing, for import restrictions, a drastic pruning of public expenditures and an effort to raise the missing \$550m. locally by voluntary means (rather than permit the Government to have still further recourse to the printing presses) have been heard from Knesset members and leading personalities in the economy for the past few days.

As to Lebanon, Jerusalem continues to play down reports of the entry of at least several hundred additional Syrian soldiers and officers into the Lebanon, even though they are said to have brought with them 40 tanks and to be digging in some 30 miles from Beirut. In other words, Israel wants to wait and see (a) the nature of the political developments in the Lebanon, and (b) developments in southern Lebanon in the area bordering on Israel.

Meanwhile trade looks large in the talks which South African Premier John Vorster is con-

ducted in Jerusalem with Israeli Premier Yitzhak Rabin and other leading ministers.

Among the subjects discussed is reportedly, the supply by Israel's continually growing South Africa of 1m. tons of coal to Israel for the period July-September, 1976, and the reported entry of additional Syrian troops as well as of some tanks, into Lebanon.

With President Ford having

ARABS will elect municipal councils in two dozen West Bank towns to-day in voting expected to see major gains by supporters of the Palestine Liberation Organisation, UPI reports from Nablus.

Arab informants said Palestinian nationalists are likely to dominate the balloting in large towns, but traditionalists in favour of a return to Jordanian rule would probably stay in control of small towns.

Made it clear that he will veto the entire foreign aid bill and not only the \$1bn. allocation for July-September (of which Israel was to have got 55 per cent.), tension has grown between Washington and Jerusalem. However, at the same time many people who feel that Israel should not turn this allocation into a test of U.S. political goodwill towards Israel even though

LEBANESE left-wingers to-night extended the civil war truce until the end of April, but called on Syria to withdraw its troops from this country. Announcing these moves after a meeting of the armed leftist factions, they said they would freeze all dealings with foreign mediators until a new President has been elected and a new government formed.

The left wingers' decision gives the country's leaders more time to conduct the intricate political hagglesting surrounding the choice of a new President to succeed Mr. Suleiman Franjeh.

The left's main demands when the truce was first proclaimed at the beginning of the month were that President Franjeh should quit and Parliament elect a new head of state.

The left wingers' decision gives the country's leaders more time to conduct the intricate political hagglesting surrounding the choice of a new President to succeed Mr. Suleiman Franjeh.

These critics are now covered by other reporting "rules" which require the I.A.C. to say: "Whether the industry could be more efficient, the basis for judging efficiency, the possible improvement in efficiency and the level of tariff or assistance then required; whether the industry desirably should be restructured and if so how this should be done and the consequences thereof; whether the industry is less efficient than it could be due to fragmentation, insufficient specialisation or some other restriction;" and "the probable consequences, social and otherwise, of changing existing levels of tariffs or assistance."

Mr. Howard said the Government was committed to a continuing systematic review of all tariffs and priority for those at the highest levels and those which had not been reviewed for many years. But he added: "The Government is not committed to the proposition that assistance is not justified simply because the required tariff duty exceeds any particular percentage" — a reference to Mr. Rattigan's so-called bench-mark scale defining efficient, marginal and non-efficient industries.

Mr. Howard said: "The Government recognises, however, that high duties require greater justification due to the large cost carried by the community."

• The Federal and State governments in Australia have agreed to establish a ministerial-level Australian Minerals and Energy Council. It will replace a narrower ministerial body concerned only with minerals, which was allowed to lapse under the three years of the Whitlam Labor government.

Negotiations on a national agreement broke down two weeks ago when the Government and the employers insisted that there should be a nine months' pay pause followed by a maximum increase of £2.40 a week.

Since last week's intervention by the Government the employers have now moved away from their demand for a nine months' pay pause though they will still insist on a shorter one.

The Irish Congress of Trade Unions is strongly opposed to any pay pause but is apparently prepared to bargain on its claim that wage increases should be kept in line with the rise in prices. Congress estimates that inflation this year could run to 20 per cent.

Australia moves nearer protection

By Kenneth Randin

CANBERRA, April 11.

AFTER MORE than three months of hesitation, the Australian Government is moving strongly towards the more protectionist policies towards local industry which were foreshadowed in its election manifesto last year.

The Government showed its hand in detail for the first time today with an announcement through the Minister for Business and Consumer Affairs, Mr. John Howard, of new "rules" for the framing of advice on tariffs and other protection by the Industries Assistance Commission — the independent statutory body charged with giving such advice.

Both the tone of the new guidelines and the suggestion that they could be forced on the I.A.C. without legislative backing are anathema to the Commission's chairman, Mr. G. A. Rattigan. But in a surprise announcement ten days ago, Mr. Howard said that Mr. Rattigan did "not wish to continue" in his job beyond the end of May.

From June 1, he will be replaced by Mr. W. A. McKinnon, 45, currently a director and general manager of the Australian Industry Development Corporation, and formerly a deputy secretary on the Tariff and Protection side of the (then) Department of Trade and Industry. Mr. Rattigan sometimes argued that the fiercest Government opposition has pursued a policy for the past seven years of systematic tariff review, with a general philosophy that industry had to justify Government protection against imports and that rational resource allocation required the minimum practicable levels of protection.

The first of the new guidelines announced to-day amounts to a reversal of this trend. It asks the I.A.C. to report explicitly in any recommendations to the Government on "the method and level of tariff and other assistance necessary adequately to protect the industry against import competition."

Market forces

Mr. Rattigan's belief in market forces was frequently criticised on the ground that the Commission, under his direction, made arbitrary judgments on the efficiency of an industry and did not take sufficient account of the non-economic implications of its advice. It did not concern itself with the re-structuring of an industry forced out of a particular activity by withdrawal of protection, or with the re-direction of resources "freed" in this fashion.

These critics are now covered by other reporting "rules" which require the I.A.C. to say: "Whether the industry could be more efficient, the basis for judging efficiency, the possible improvement in efficiency and the level of tariff or assistance then required; whether the industry desirably should be restructured and if so how this should be done and the consequences thereof; whether the industry is less efficient than it could be due to fragmentation, insufficient specialisation or some other restriction;" and "the probable consequences, social and otherwise, of changing existing levels of tariffs or assistance."

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U.S. company profits at 30-year low

NEW YORK, April 11.

DESPITE an upswing in sales in household appliances and real profit margins for the full year deficit" of 1975 fulfilled to their lowest "After-tax profits declined 8 point in the past 30 years. Corporate profits per unit point in the past 30 years. Citibank's per cent and profits per unit bank reports. There was a decreased commensurately while notable improvement over the profits per dollar of sales drop first quarter but the increase in per cent more sharply from 5.1 profits from the recession trough cents in 1974 to 4.4 cents. It was not enough to keep the 1975, Citibank said. Altogether average for the year from dry 45 of the 58 industries surveyed 8 per cent below the 1974 and lower profit margins in 1975 level, the bank notes in its April 11 letter.

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In Citibank's annual survey of the lowest since 1945, a year of corporate profits which the wartime controls rationing and year covered 3,922 firms, about excess profit taxes. The average 56 per cent of the companies rate of return on net worth reported profits in 1974 to 11.1 per cent in 1975.

"But," the bank said, "34 compared with 12.7 per cent in earnings and two groups — AP-DJ

Viole outside Pekin

By Collins Mc.

DISTURBANCES were not days rioting in Tokyo yesterday Chengchow a party official demonstration in Peking, from festival to hon was revealed party leader addressing a mass rally. Chengchow Junction and city in north Cultural Revolution of bitter fight which may we

The speed violence has normally rest is surprising degree of res present anti-campaign, the late prem apparent success.

While the seems relative desire to press forward now that aroused.

K. E. Shanna

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NY package on course

BY JAY PALMER

NEW YORK, April 11.

NEW YORK State's once short-term State notes. Confirming that the 11 New York City banks which were buying \$1bn. Spring financing package is receiving unexpectedly strong support from banks and other financial institutions across the country.

According to Mr. Arthur Levitt, the State Comptroller of

The turning point in the State's burde is now over. Mr. William Morton, Chairman of the panel came last Wednesday when Bank of bankers advising the State of America, the largest com

we are now completely con

that all immediate until the public display of con

borrowing needs will be met by the middle of next week."

On Saturday officials an City's financial problems and the

announced that a total of \$10 billion State's own harsh analysis of its banks in New York City had own position would dampen

agreed to buy at least \$400m. of demand.

This announcement appears as a matter of record only.



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THE ASIAN WALL STREET JOURNAL.

VOL. 1 NO. 1

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Introducing The Asian Wall Street Journal.

Across the diverse Asian landscape, businessmen live in a community of interest. To serve that community, and to meet that interest, The Wall Street Journal announces a bold venture in the history of publishing.

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The Asian Wall Street Journal will not duplicate the established and indigenous business publications available in Asia.

It will not carry the volume of business news about any Asian country that the country's own national press offers to domestic readers.

Rather, our focus will be upon the news that has ramifications beyond the boundaries of the country in which the news originates.

In short, we will concentrate on the critical thread that serves to link and unite all Asian business leaders in the common fabric of business interest.

This has been our role in the United States.

This shall be our role throughout Asia.

Business All Over Asia— Day by Day by Day.

The businessman and decision-maker in Jakarta must stay abreast of major developments in Tokyo.

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So it goes, all across Asia, every day.

Thus, The Asian Wall Street Journal will meet an urgent and immediate need for accurate, dependable, balanced news of significance to the entire region.

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The world grows a bit smaller each day.

What happens today in Europe or the Mideast has major significance to Asian business tomorrow.

The Asian Wall Street Journal will cover international business and financial news—as it affects Asia—with a thoroughness never before available to all Asians.

in a regional daily publication.

Stationed strategically throughout Europe and the Mideast, two dozen full-time journalists will report for The Asian Wall Street Journal.

Asia's Biggest Customer.

The United States is Asia's biggest customer.

So Asian news is American news—and American news is Asian news.

News of U.S. oil, steel, banking, chemicals, mining, shipping, autos, airlines, textiles, and agriculture is important news to Asian leaders.

Legislative and executive branch decisions concerning international trade have a major impact on Asian economics.

News of the economy, business decisions, diplomatic policies—these stories are of high interest to Asian decision-makers.

To bring this news to Asia, we will draw upon a talented staff of two hundred editors and reporters based throughout the U.S.

Conversely, The Asian Wall Street Journal's staff will keep U.S. readers abreast of Asia's latest news.

After all, news is a two-way street.

Asian Readers: Asian Leaders.

From Seoul to Singapore, from Manila to Bangkok, the successful businessman will read The Asian Wall Street Journal.

He will have an unrivaled source of timely and accurate information, an unparalleled grasp of the significant news from throughout Asia, an unmatched understanding of the business news from around the world.

In the U.S., it has been noted that it is possible to tell a good deal about a man who reads The Journal.

We believe this will be as true of those who read The Asian Wall Street Journal.

Filling in the Dimensions of a Long Shadow.

What sort of people will read The Asian Wall Street Journal?

Consider the audience of The Wall Street Journal in the U.S.

More than 4½ million Americans read The Journal every business day.

They are businessmen, political leaders, scientists, educators—in brief, the span of decision-makers who shape the future of America.

The Asian Wall Street Journal will reach the same sort of audience in Asia.

This will be a publication squarely intended for the leaders who are shaping the destiny of every Asian nation from Japan in the north to Indonesia in the south.

They will be the informed who will depend on The Asian Wall Street Journal.

Why Asia?

Asia is growing economically at a rate best described as spectacular. From 1969 through 1974, the gross national product of a group of nine countries in East Asia grew at a rate nearly triple that of the industrialized nations of the world—and almost four times that of the U.S.

This success was achieved in real GNP—after eliminating the effects of inflation.

The Philippines GNP grew 34%. Thailand's GNP grew 37%. Japan's GNP grew 40%. Malaysia's GNP grew 41%. Indonesia's GNP grew 42%. Hong Kong's GNP grew 58%. South Korea's GNP grew 63%. Singapore's GNP grew 72%. Taiwan's GNP grew 143%.

Equally impressive were the trade gains of these Asian nations from 1969 through 1974. Indeed, today, East Asia's trade with the United States exceeds America's trade with the entire European Economic Community.

An Ambitious Goal. Realistic Expectations.

Our goal is to make The Asian Wall Street Journal the indispensable source of major regional and international business and financial news for every Asian decision-maker.

This ambitious objective is undertaken with significant advantages.

First, we have fulfilled the same role in America that we hope to fill in Asia. So, in a sense, The Asian Wall Street Journal is a logical extension—serving a similar audience in a similar way, carrying on a tradition that began in 1889.

Second, we approach our task with the solid asset of four Asian partners, each outstanding in Asian journalism.

The Nihon Keizai Shimbun in Japan, The South China Morning Post in Hong Kong, The Straits Times of Singapore, and The New Straits Times of Malaysia all hold positions of respect in their areas, won through years of dependable and accurate reporting.

With the assistance of these partners, we shall go to Asia with the realistic expectation of becoming a vital, integral part of Asian business life.

Step by Step by Step.

Our links with Asia have been forged carefully.

Journal coverage of Asia has been an established fact for decades.

Journal reports from Asia have long merited priority attention from all interested in the region. (An example: the Southeast Asia reports of Peter Kann, the Pulitzer Prize winning journalist who will serve as Publisher and Editor of The Asian Wall Street Journal.)

The Journal's active partnership in respected Asian publications (such as The Far Eastern Economic Review and The South China Morning Post) is a matter of public record.

The Journal, in a joint effort with the Associated Press, has served the Asian business community for nine years by providing a high quality economic and business news service, the AP-Dow Jones Economic Report.

The Journal, through Dow Jones International Marketing Services, represents more than a half dozen of Asia's most highly respected publications in the U.S. and abroad.

The Asian Wall Street Journal will build on this base.

The product will be a publication with deep Asian roots, a sensitivity to Asian issues, and the traditional Journal obsession with accuracy, integrity and dependability.

Of Asians. For Asians. In Asia.

To say it again, The Asian Wall Street Journal will become a key part of the Asian business scene. It will be edited in Asia. It will be printed in Asia. It will be read in Asia.

It will be a daily with the capacity to knit the Asian business community together with a dependable flow of accurate information in the English language—a common language linking businessmen throughout Asia.

This, we suggest, will make The Asian Wall Street Journal a great asset to the expanding business and financial markets of Asia.

We suggest, with equal conviction, that The Asian Wall Street Journal will be a great asset to all who market goods, services and ideas within Asia—as well as to all who trade with Asia.

The Asian Wall Street Journal will serve as the newspaper by which this can be done, economically and efficiently.

The Asian Wall Street Journal. Journal Journalism.

We have defined the role of The Asian Wall Street Journal, outlining our objectives as a source of business and financial news.

This theme could be expanded. We could describe the unique coverage of daily business and financial statistics that will appear in The Asian Wall Street Journal.

But the key point is that special relationship that will exist between Asian decision-makers and The Asian Wall Street Journal.

We are determined to win—through concise, objective, accurate, reliable reporting—a position, throughout Asian business and finance as the indispensable source of significant news.

This is Journal journalism.

This will be The Asian Wall Street Journal.

The Wall Street Journal. A Dow Jones Publication.

If you would like to know how to arrange for charter subscriptions to The Asian Wall Street Journal for your Asian employees, customers and friends, or if you'd like information about placing advertising in The Asian Wall Street Journal, please write: Ray Sharp, The Wall Street Journal, New Printing House Square, Gray's Inn Road, London, W.C. 1, England.

Jeff not 156

BARCLAYS BANK OFFERS A RAY OF HOPE TO ALL BUSINESSMEN WHO ARE BETTER AT DOING BUSINESS THAN PAPER-WORK.

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Since then we've surveyed over 3000 such businesses.

One thing has emerged above all others: most of them haven't been making the profits they could, and most of the bosses haven't been able to put their fingers on the reason why.

As a result, some of them worried themselves literally sick with those illnesses we all joke about—ulcers, migraine, insomnia—until we begin to suffer from them ourselves.

Actually the reasons haven't been difficult to spot. Many businessmen are far better at doing business than at balancing books.

Others are far more capable of handling people than paper-work.

Still others are too involved with the day to day running of the business to make plans for the future.

And if all this sounds rather familiar to you perhaps you'd like us to tell you a little more about our Business Advisory Service.

What happens is this: one of our executives will spend up to a week with you.

He's been fully trained over a period of years as a banker and latterly intensively trained in the running of small businesses, particularly from a financial point of view.

He'll probably start by just talking to you and your employees, getting to know your business in a general way and seeing where everyone fits in.

He'll then begin a thorough study of your accounting procedures, your methods of invoicing, debt collection and forecasting your cash flow.

He'll analyse your budgeting and how you assess your overheads, your costing and stock control.

Naturally he will take a look at your books. And it goes without saying that his recommendations are entirely confidential.

Gradually he'll build up a picture of your business so that he'll be able to give you a fresh look at it. And quite probably he'll be able to suggest some new systems to help you (advice you can take or leave, of course).

In several cases our Business Advisory Service has been able to save companies many thousands of pounds.

We can't promise this to everyone. But we can promise the same degree of thoroughness in our surveys.

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If you are a Barclays customer it will be free, to everyone else it will cost £100 per day.

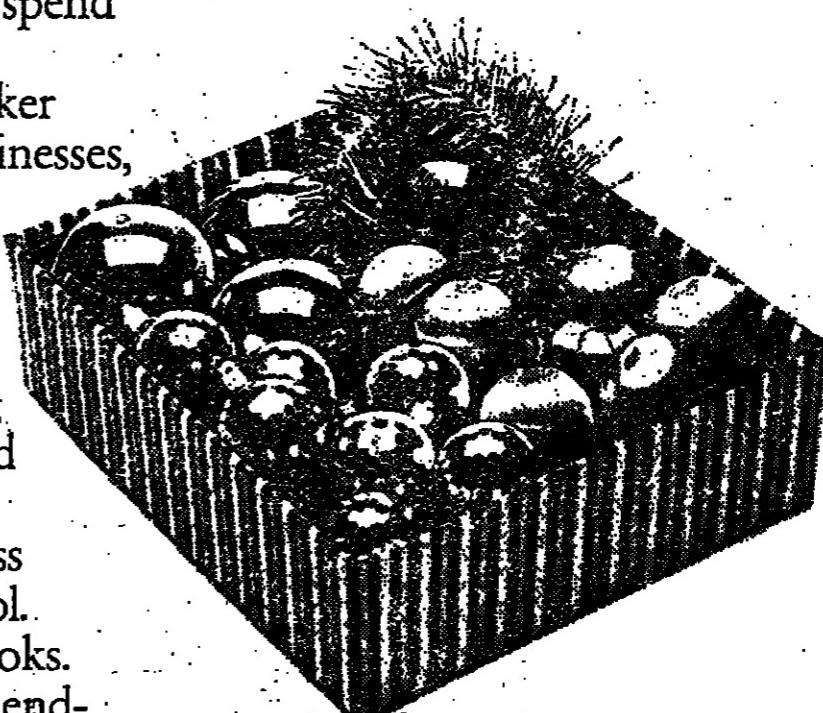
There is a waiting list but even so, perhaps you would prefer to take the first step by contacting a Barclays Bank Manager.

We showed a soap importer how to save hundreds of pounds a year by buying foreign currency ahead.

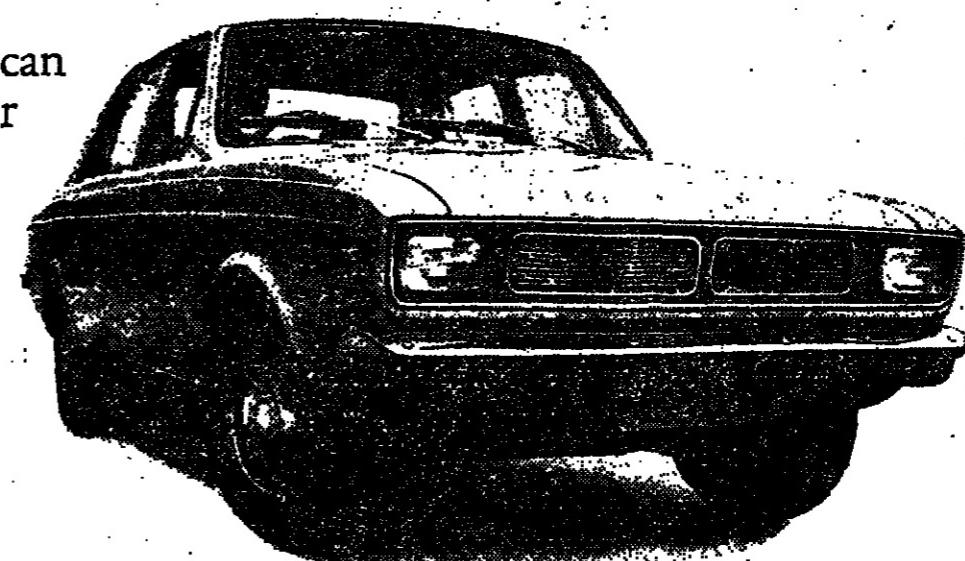
A forklift company didn't know whether the service, leasing or sales department was making a profit. We told them.

A nut and bolt manufacturer didn't know what proportion of his overheads to include in his pricing. We advised him.

A leather goods firm was able to improve deliveries and cut costs by better stock control.



A company making Christmas decorations had acute cash flow problems due to highly seasonal trading. We helped them spread the load.



A car-hire firm didn't know whether it had made a profit or a loss until six months after the year end. We showed them how to judge monthly.

April 19 76 20-99-93

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The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

• LIGHTING

Compact fluorescent uses far less power

DEVELOPMENT work at the Eindhoven Research Laboratories reduction of the amount of energy used in the production of a new family of lamps, particularly of fluorescent lamps on an experimental basis which, for equivalent size and light output, this property of the glass fibre to an incandescent lamp, use to make an extremely compact U-tube with a total length of about 20 cm and a diameter of 2.5 cm. Overall efficacy is 40 lumens per watt for a flux of 1,000 lumens.

If this is compared with a standard incandescent lamp which has an efficacy of only 12.5 lumens/watt for the same flux, the implication is that production models of such compact fluorescent lamps would save users something like two-thirds of the power they now need to light houses using incandescent lamps.

At the same time, addition of the fibre to ordinary fluorescents can improve the luminous output of these by a factor of two with no deterioration in efficacy.

The team at the Eindhoven laboratories working on such lamps is led by J. Hasker. Meanwhile, Philips points out that the announcement of the development does not imply that the company is intending to follow it up by going into commercial production of lamps based on the discovery.

It thus becomes possible to make a lamp half the size of a P.O.B. 523, Eindhoven. The only a 10 per cent cut in Netherland.

• INSTRUMENTS

Better test of round components

FERRANTI HAS improved the measuring capacity of its Rondeon roundness gauging instrument to take components up to 240 mm in diameter and 340 mm high.

If required, a new sub-table can be obtained with a load capacity up to 15 kilos. This device has four micrometer adjustments, two to centre the component and the main table spin axis and two to adjust for component tilt.

CONTRACTS AND TENDERS

THE GOVERNMENT OF THE REPUBLIC OF KOREA SEOUL, KOREA

INVITATION FOR PREQUALIFICATION FOR BUSAN PORT CONSTRUCTION PROJECT

Republic of Korea: The Busan Port Authority of the Korea Port Authority of the Republic of Korea is presently prequalifying construction contractors for the construction of new port facilities at Busan Port. The project will be let on the basis of a unit price lump-sum contract; for all procurement and erection. The project will be financed jointly by the Korean Government and the International Bank for Reconstruction and Development (IBRD). Applicants for prequalification must be from countries which are members of IBRD or from Switzerland and only prequalified contractors will be invited to bid. To Tender: Rehabilitation of Pier No. 2 will consist of the following major parts of work: Rehabilitation of five transit sheds; rehabilitation of approximately 600 linear metres of existing railroad and installation of 750 linear metres of new railroad; approximately 32,400 square metres of asphalt cement paving; removal and reconstruction of approximately 4,300 square metres of concrete deck; construction of approximately 350 square metres of single- and multi-story reinforced concrete building and the installation of utilities including sewer, water and electrical distribution system.

Contractors with previous experience in similar type of works, wishing to prequalify individually or in joint venture should write to the consultant requesting prequalification documents and enclose five (5) copies of the articles of incorporation of the company organisation, financial statements and summaries of construction experience. Prequalification documents will be available starting 26 April 1976 and the completed prequalification documents in five (5) copies in English (Korean and Korean) will be submitted no later than 1 July 1976 in the office of the Busan Port Authority, 46-33 Third Street, Daechang-Dong, Dong-Ku, Busan, Korea.

Any question which may arise concerning the documents prior to their submission should be directed to the office of the Consultant, Lyon Associates, Inc., B.P.O. Box 540, Busan, Korea.

Director General,
Busan Port Authority,
Korea Port Authority.

PORT OF BAR ENTERPRISE—BAR, YUGOSLAVIA announces

PUBLIC COMPETITIVE BIDDING

for awarding contract for works for power supply structures, network and installations of POWER and WEAK CURRENT in the Port of Bar at

Bar

Envisaged works are financed with participation of the International Bank of Reconstruction and Development of Washington so that the firms from Yugoslavia, from member countries of the International Bank for Reconstruction and Development of Washington and from Switzerland are entitled to participate in this bidding.

The public competitive bidding will be held in the offices of the Port of Bar Enterprise at Bar on June 1, 1976 at 11 o'clock local time and the bids shall be received by 10 o'clock on the same day.

Deadline for completion of works is May 1, 1977.

Bids for execution of the subject works should be prepared in accordance with investor's bidding documents.

Purchase of bidding documents is done by payment of Dinars 4,000—to the Current Account No. 20130-601-11630 with SDR-Bank Office at Bar for local bidders, and for the foreign bidders by making payment of US \$370 to the Foreign Currency Account No. 20100-620-37-32000-000/25 with Investment Bank in Titograd.

The documentation and information may be obtained on every working day in the Port of Bar Enterprise, telephone 085-22-022 or the Business Association Belgrad-Bar Commerce of Belgrade, Obiličev Venac 4/2, telephone 011-634-555.

The Port of Bar Enterprise will take decision on selection within 90 days following the carrying out of the public bidding.

PORT OF BAR ENTERPRISE

• MACHINE TOOLS

Turns rotors for motors

PURPOSE-BUILT for turning and chamfering electric motor rotors, the DXRo 150 lathe is being marketed in the U.K. by Rembrandt Machine Tools, Holme Industrial Estate, Watford, Herts. (Watford 35338), member of the T. B. Robertson Group.

Made by Niles of Magdeburg, a member of WMW, the state-owned machine tool group of the German Democratic Republic, the lathe has been specifically designed for integration into electric motor production lines.

Surface finish is stated to approach that obtained using the conventionally used slower and more expensive cylindrical grinder. Rotors from 190mm to 420mm long and between 60mm and 160mm diameter can be accommodated, and the maximum length of rotor stack which can be machined is 240mm.

A feature of the lathe is its ability to clamp the workpiece being made by Niles.

• OFFICE EQUIPMENT

Document binder

COMPANIES that have to compile tender documents, technical, marketing or financial reports, public/press information kits and similar typewritten/computerised documents may well have found that, apart from acquiring a relatively expensive binding machine, fairly low page count documents have to be put into unsuitable and therefore expensive covers.

A low cost solution, called Versatach, has been put on the market by C. Cakebread which uses no metal parts, tags, hooks or spiral springs.

The one piece unit has four strips with arrow heads punched out of the rear cover but held by a small amount of residual material so they can be readily pressed out for use.

Two can be utilised where an ordinary office two-hole punch has been used to prepare the pages, or all four where the appropriate punch is available.

The arrow strips are passed through the rear of the pages, brought to the rear and pushed into the slots left in the rear cover, locked by the trailing edge of the arrow head.

Prices range from 27p each

automatically in collets on both heads, which are driven synchronously by hydraulically coupled motors. This avoids undue stress in the rotor. All feed movements as well as movement of both heads is hydraulic.

A tungsten carbide rotating button tool is another unusual feature. The zinc and steel laminations of rotors are notorious for wearing out tools rapidly, but the button will produce 1600 medium sized rotors before it needs changing. The tool holder can be replaced in less than 5 minutes.

Chamfering of both ends of the rotor stack is carried out prior to turning, using a hydraulic recessing unit.

Cutting speeds up to 400 metres/minute and feed rates of 0.5 mm/rpm allow typical floor-to-floor times of 30 seconds or less. Automatic workpiece loading is essential and this together with all equipment required for setting up a complete electric motor production line is available from the WMW group.

A larger machine, capable of turning rotors up to 1640 mm long and 245 mm diameter, is being made by Niles.

• AUTOMATION

Robot is fast and accurate

ELECTROLUX of Sweden has developed a new version of the MHU Junior robot which offers increased speed, improved stability and three position telescopic arms.

It is designed for rapid work cycles and the modular design means that the standard unit can be assembled in ten alternative ways, allowing easy conversion from one job to another.

One, two or three telescopic arms can be fitted, each capable of carrying up to 5 kg loads. The arm movement has a stroke of 500 mm at a speed of 1,000mm/sec, and 150 mm vertical movement on the central column. Each arm can traverse 200 deg. or at 180 deg/sec. Positional accuracy is stated to be ± 0.1 mm.

The robot is pneumatically operated and programmed from a free-standing console using a plug board which provides up to 60 steps with six adjustable time delays—manual control is also possible from the console for specialised handling applications.

The cassette, interchangeable in several other manufacturers' equipments, gives a total of 30 minutes recording and the machine is fitted with a sensitive microphone. Rewind time is about 130 seconds. Distribution will be through office equipment and stationery outlets only.

Price of the unit is £30,500 ex VAT which includes batteries, a 10mm cassette, one piece for personal listening, and a carrying case. A 12-month guarantee on parts and labour is provided.

The cassette, interchangeable in several other manufacturers' equipments, gives a total of 30 minutes recording and the machine is fitted with a sensitive microphone. Rewind time is about 130 seconds. Distribution will be through office equipment and stationery outlets only.

and 5Ah versions. Cells are available either individually or in various formats to suit the application. The battery's electrolyte is retained within a porous separator material enabling the battery to be operated in any position. The WZ batteries are ideal for applications where capital cost is critical and where a quick recharge is necessary.

Details from Varta (Great Britain), Hermitage Street, Crewkerne, Somerset TA18 8EY (046 73366).

PLANT & MACHINERY SALES

• MATERIALS

Plastics cuts paper costs

PLASTIC FILLER, which when added to paper pulp reduces raw material requirements, promises to offset the pressures on pulp and paper makers when interest in conservation of scarce wood resources is mounting as well as the cost of timber, according to the maker, Dow Chemical Company, Heathrow House, Bath Road, Hounslow TW5 9QY (01-750 2600).

Called Saran microspheres, the expandable thermoplastic filler produces paper with a higher bulk without increasing its weight. Conversely, a lighter paper is obtained if the bulk is not increased.

Paper and light bleached board are given a higher stiffness and better smoothness by the microspheres. If very light calendering or smoothing is used, a smoother surface is obtained at a lower pressure.

Stated to be substantially cheaper than wood pulp per unit volume, the filler reduces raw material costs by up to 10 per cent for a 1 per cent addition of microspheres. Approximate rates of addition are 1 to 2 per cent.

Dow claims that the reduced material costs and the improved paper qualities to be of special interest to mills producing uncoated papers and light bleached boards for printing and packaging.

Saran microspheres are composed of modified polyvinylidene chloride, and the volume expands up to 50 times when heated to about 80 degrees C. Effective density of the expanded product is about 0.032 g/sq. cm. or 20 times lighter than cellulose fibres.

The material is added in a water slurry pumped into the pulp suspension ahead of the paper machine. The microspheres remain attached to the fibres and expand in the drying section of the paper machine.

TELEX—£25p.a.

If your business does not warrant a Telex installation of your own you should consider joining our Telex Service. Members receive a 25% discount on calls to your phone bill, reduce letter writing, and speed up your business.

May we send our brochure?

01-404 5011 01-403 4442

British Monarchs, Ltd. 1975.

• CONSTRUCTION

Halcrow in design automation

TWO PRIME 300 computers have been installed by Sir William Halcrow and Partners, consulting civil engineers and architects, and an order is held by Prime Computers (U.K.) for a third system.

Prior to installation Halcrow's computing work had been carried out on a number of London bureaux. When it was realised that most of the work could be economically done on an in-house machine, the Partnership evaluated a wide range of computers and ran benchmarks for comparison of machines offered.

The two computer systems recently delivered to Halcrow, the first has been installed at Newcombe House, Notting Hill Gate, and will provide an in-house service to engineers. The nine terminals are located in drawing offices for the engineers, and the four visual displays are used for data preparation and program development.

The second system is installed at Halcrow's offshore department, Alliance House, Victoria.

This is the originator of the technique which requires professional service since it entails the fixing of battens prior to the fixing of expanded metal rib lath as a support for a blanket of urea formaldehyde foam.

This foam provides the insulation and it is protected by a layer of cement filling and then by a layer of Megarock.

This is a resilient and waterproof finish which nevertheless does not prevent the escape of water vapour from the interior.

Halcrow's third system is to be installed in a new office in Wiltshire.

majority of container types, cans, tins, bottles and jars, and the company suggests, will be of particular interest to the soft drink, beer and pet food industries using the 4 x 6 collation as standard, normally before shrink wrapping.

Metra Box, Queens House, Forbury Road, Reading RG1 3JH (0734 551177).

WIDE FAST AUTOMATIC COLLATION

LATEST ADDITION to the Kolatform range of collating tray loading and forming machines made by Metal Box is a wide high speed automatic version capable of giving a 4 x 6

formation for cans up to 3 inches diameter at 1,200 cans/minute.

The other two machines in the range, a semi and an auto, produce 4 x 3 collations.

The wide high speed machine will handle other collations and diameters that can be accommodated in pack sizes 8x 6 inches and 18 x 12 inches, at speeds up to 50 trays/minute. A tiering unit to handle two layers is available.

This machine will handle the

shire. This will also be a Prime 300. First applications to be made will be for a solid wall can be cut from a very high level of 2.44 watts per square metre and degree C at as low as 0.5 watts, or the current European standard, with

an average thermal input probability around 40 per cent.

The Prime 300 systems at a working thermal input prob

ability around 40 per cent.

The claim is that the U value

run on it will be programs for anyone

to be linked to the New

Office lines. In addition, the bridge (0732) 67022.

The alliance house system will be linked as a remote-job-entry terminal to the CDC6600 at the SIA bureau.

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London: Permanent House, Tel: 4524949.
Manchester: Queen House, Queen St., Tel: 4524949.
Paris: 24 Rue de Sèvres 75100 (postal code 75380).
Geneva: 13/14 Rue des Bains, Tel: 222-2220.
Frankfurt: Frankfurt am Main, Tel: 555730 (postal code 60067).
Tokyo: 52 Floor, Nihon Building, 1-6-1 Otemachi, Chiyoda-ku, Tel: 2112-2220.

MONDAY, APRIL 12, 1976

Steel and the Government

MAKING BRITISH industry competitive in world markets is at a rate of over £500m. a year, the main objective of the Government's industrial policy. But some elements of the development programme are still awaiting Government approval. One of these is at Port Talbot in South Wales, where the BSC plans to increase steel-making capacity to about 6m. tons, almost doubling the capacity of existing facilities. That is the message contained in the British Steel Corporation's evidence to the Select Committee on Nationalised Industries, which began an inquiry into the industry last week. The inquiry will be worthwhile if it obliges the Government to come clean on its approach to the BSC's development programme; the future of steel-making at Shotton, on which a decision has been pending for many months, will be one of the crucial tests.

Cost structure

The BSC's present cost structure, largely because of obsolete plant and gross over-manning, is such that the Corporation needs to operate at 95 per cent of its capacity before it can begin to earn profits; the loss of about £250m. in the financial year just ended follows from the fact that it produced 17m. tons of liquid steel against a capacity of 26m. tons. Because of the lack of modern plant the BSC has had difficulty meeting its customers' quality requirements; this factor, together with labour difficulties, has led to a big surge in imports. The U.K. has lagged behind other countries in installing large blast furnaces and in the adoption of the BOS (basic oxygen steelmaking) process; in 1974, just under half of the U.K.'s steel was made by the BOS process, compared with 81 per cent in Japan, 69 per cent in West Germany and 56 per cent in the U.S.

The BSC is planning to reduce its total manning from the present level of about 214,000 to 175,000 over the next two years. This will still be well above world standards, which are likely to go on improving, but the Corporation believes that the social consequences of any faster rundown would be unacceptable to the unions. After a slow start capital investment has been ris-

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Israel's problems on the West Bank

IT HAS long been obvious that one of the central issues in the Arab-Israeli conflict is the Palestine problem—the claim of Arabs to national and territorial rights in what used to be Palestine before the creation of Israel. The Israeli Government does not recognise this claim, nor does it recognise those who, like the leaders of the Palestine Liberation Organisation, profess to represent Palestine interests. Yet the past few months have made it increasingly clear that the problem is here to stay. There has been agitation by Arabs both in the occupied West Bank and inside the State of Israel itself, followed by repression by the Israeli authorities and there is every prospect that to-day's municipal elections in the West Bank will exacerbate the tensions between the Arabs and the occupying power.

Liberal

For much of its short history Israel could claim to have been relatively successful in handling the problem of the Arab minority within its own borders and after the 1967 war it could also claim to have installed a comparatively peaceful and liberal regime in the occupied territories. Several factors have contributed to the deterioration of the situation. The prosperity which came to the West Bank through easy access to Israeli markets, has been severely dentred by the world-wide recession and the extreme difficulties of the Israeli economy. Arab opinion has been offended by the establishment of new Israeli settlements. Dr. Kissinger's "hostile West Bank without undermining its ability to meet threats on other fronts."

In turn, Israel's international standing could well be affected by developments on the West Bank. Foreign Governments that have hitherto acquiesced in Israel's occupation in the hope that this would be a bargaining card for a Middle East settlement, will be less tolerant if the Israeli regime becomes openly repressive of political dissent by the local population. In any case, it is doubtful how long Israel could afford to hold down the West Bank without undermining its ability to meet threats on other fronts.

Sooner or later, Israel must deal with the Palestine problem, or at least with those aspects which are already on its own doorstep. Unless it treads carefully in relation to the West Bank it will find that, so far from being a powerful bargaining card, the territory will become a political and diplomatic liability.

The consequences of Government intervention in pricing (which cost the BSC some £750m. in lost revenue between 1967 and 1975) have now been re-arranged, at least in this respect. The Corporation enjoys some degree of commercial flexibility. It is time the Government appreciated that detailed negotiation with the BSC on individual items of the development programme, involving long delays and encouraging local pressure groups, can be as damaging to the industry's efficiency as price control.

Events in domestic and international banking in the past few years, moreover, have

MEN AND MATTERS

The form on civil service forms

Call me unkink, but there is something unsettling in the way one part of the civil service sees one of its own best-known (most notorious?) activities—that of producing forms. The latest issue of *DOE World*, the staff newspaper of the Department of the Environment, lifts the veil on the section of that ministry which actually handles the things.

It is called the Central Forms Design and Control Section, part of a Kafkaesque unit called Management Systems Organisation and Methods ID, more commonly known in the DoE as MSOM/ID. A lengthy article describes how the forms first emanate from their sponsors and go through the mill of the MSOM/ID section which is responsible for "designing forms, controlling forms—including their numbering—and perhaps more important having an occasional blitz on unwanted forms."

There are exceptions. The driving licence people and research establishments have authority to produce their own forms, and some sponsors can do all their own work on numbered forms as long as less than 1,000 are required.

Which is just as well, according to MSOM/ID, as that special forms section worked last year on 325 new forms and 588 cancellations, to which can be added the preparation of catalogues of all existing forms. Five catalogues have been issued so far and another 12 are in draft.

Paul Dixey

Apologies to Paul Dixey, former chairman of Lloyd's, for saying



"It is their variation on thinking of a number and double it!"

on Friday that he will be retiring "soon"; in fact it is intended that following the take-over of Paul Dixey Underwriting Agencies, he will continue to manage the syndicate for five years.

Double departure

It is not often that in one week-end the impending departure of the senior partners in two of the Stock Exchange's major brokerage houses is revealed. But it has happened now with the announcement that Sir Martin Wilkinson will retire from his partnership of De Zoete and Beran at the end of April, while Ronald Grierson is likely to quit as top man at Panmure Gordon in the autumn.

There could hardly be two more different men in the two top jobs. Wilkinson's background as a lifelong market-man

has spanned journalism, mercantilism, as a young principal and international banker, as well as his stint at the Cotton Board and its successor the Textile Council. His appointment direct to the top at Panmure Gordon in the autumn of 1974 caused quite a fuss since—notably imports—were then the Stock Exchange's also the main subject of normal entry qualifications.

Wilkinson, 65, will retain a couple of existing directorships and an association with De Zoete, but intends to spend three months a year in Italy and a good proportion of the rest of his time gardening in Sussex. Grierson, 10 years younger, apparently has his eyes fixed on wide-ranging European business commitments.

Gee thanks!

We had people from one of those firms that makes TV commercials at our door over the weekend. They were touring our district trying to find a suitable lounge to film a commercial for a well known consumer product, which would feature a well known TV personality.

As they snapped away with their cameras from all angles my wife remarked mildly that surely the star concerned would have a nice lounge. With massive fact one of the photographers remarked, "Yes certainly. But we are trying to find something a bit down market."

The Lord will...?

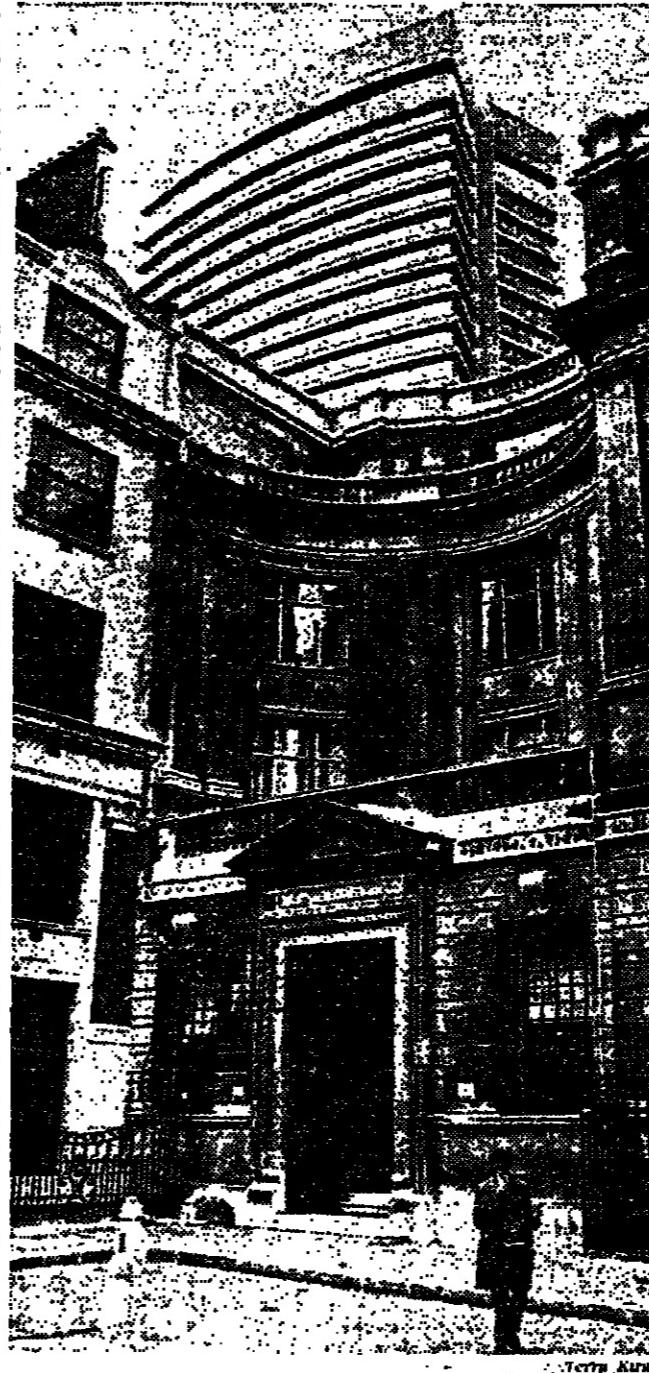
It is traditionally said that the more gloomy the outlook, the fuller are the pubs and betting shops. But perhaps this time round people are taking things a bit more seriously: publishers William Collins announced in their annual report that sales of bibles and testaments last year were up by more than 50 per cent, compared with 1974.

For as Carey reminded his audience of 300 leading textile

The Financial Times, Monday, April 12, 1976
"Most merchant bankers would now acknowledge that it is becoming more difficult for the smaller independent banks to play the leading role in the international syndication of large loans..."

The merchant banks pit style against the big battalions

BY MICHAEL BLANDEN



The National Westminster Bank in Drapers Gardens over the Morgan Grenfell Offices in Great Winchester Street

merchant banking business unlikely to be repeated. The 17 members of the Accepting Houses Committee occupy a special position in the City. Membership of this group is important for a number of reasons. First, they maintain carefully guarded and envied privileges and organisations they are capable both of flexibility and speed of response. The accepting of a large number of offices, in particular, have a place which the bigger groups, special relationship with the Bank of England, under which they are able to compete in terms of world wide coverage, though they may be able to hold their market and therefore command the finest rates.

The title of merchant bank would certainly be extended to a considerable number of institutions outside this particular circle. They would include, for example, Brundts, the Grindlays subsidiary which last year left the Committee after it hit trouble on its property loans, and companies such as Keyser Guynn.

There are perhaps four main types of business which are encompassed by merchant banking as the term is understood in London: banking itself, the taking of deposits and lending of money, dealing activities, in foreign exchange and bullion particularly; investment management and advisory services; and corporate finance advice. All of these areas are covered by the merchant banks, though some are more active in particular fields than others.

Kleinwort Benson, for example, is particularly strong on the banking side. Samuel Montagu is especially known for its dealing activities; and its partner in the Midland group, Drayton, had its origins mainly in investment management. Some banks have particular regional associations. Hambros, for example, is particularly well known for its contacts with Scandinavia.

There is certainly a strong entrenched tradition in the City of specialist financial organisations serving particular needs. The Bank of England itself still shows a considerable interest in ensuring the continuing existence of the independent merchant banks. Their close contacts, both with a large number of companies in Britain and abroad and with other banks, give them a special position in the market.

It is a form of compliment to the merchant banking community, perhaps, that the clearing banks acknowledge that, without the access to large funds given by membership of a big banking group, they may have to live on their skills to an even greater extent than before.

Moreover, some of the areas in which they have in recent years made much of their reputation and a good deal of money merchant banking business is going to be very stiff: but the character of corporate finance, in particular, where people like special functions of the merchant banks, is more likely to change in the future. The merchant banks' ability to attract the better quality people is emphasised by the merchant bankers who tend to use words such as "panache," "courage," and "imagination" to describe the special qualities they see in their own style.

There is certainly a strong tradition of independent advice in the City, within the context of their own organisations. Competition for a particular type of banking is going to be very stiff: but the particular, where people like special functions of the merchant banks, is more likely to change in the future.

During a relatively brief period reflected in the activities of the hectic takeover and merger City's specialists as well as its specialist merchant bank has a number of unique characteristics: the senior representatives of the

market.

It is a form of compliment to the merchant banking community, perhaps, that the clearing banks have recognised the special nature of the merchant banking mind in developing their own activities in this area and have paid respect to them.

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During a relatively brief period reflected in the activities of the hectic takeover and merger City's specialists as well as its specialist merchant bank has a number of unique characteristics: the senior representatives of the

market.

This is the Distressed Gentlefolk's Aid Association.

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They know that we want to stay in our own homes, surrounded by our possessions, and close to the friends of a lifetime.

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The more you can help the DGAAs, the more they can do.

Donations are needed.

And please, do remember the DGAAs when making your Will.

For the DGAAs are the last and best hope for the elderly.

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For the

FINANCIAL TIMES SURVEY

Monday, April 12 1976

ITALY

Italy and Britain are often compared by their European Community partners as the "lame ducks" of Europe. Of the two Italy probably has the more serious economic and social problems. Additionally, the big Communist voice in Italy poses potential problems for the rest of Europe.

re
blems
1
wers

Tony Robinson

in a very uncertain mood. Prime Minister Moro defined the "being in a state of when he presented his Christian-Democratic to Parliament is ago, after a five-year crisis. But give no clear indication where this transition actually lead, or in long it would take to

major uncertainties Nation of Italy's politics and the prospects economy following the abdication of the lira weeks and the fiercely monetary and fiscal which have been in a halt the decline. one 15 last year the Christian electoral pattern appears to be frozen in a mould. In the proposed compromise, are still resolutely opposed to an alliance with the Christian Democrats. But the unpre-

The entire party, and not just shift in favour of the Right-wing conservative defence of traditional Catholic values and frontal of any kind of concessions to the Communists in Italy or Communists.

came out extremely clearly at the Party congress last month where rank and file delegates showed that they might disagree on virtually everything else but not in their opposition to an alliance with the Communists.

Real power

But the Communist Party, which gained 33.5 per cent of the vote at the June elections, is now within two points of the Christian Democrat Party with 33.8 per cent, and is too big and well-organised to be ignored. After a tough struggle, Sig. Benito Zaccagnini, the reforming Secretary of the Party, does not want to form a government with the Socialists which would leave such a large part of the country in opposition. But the "alternative" is a small majority. But real power in the Party remains in the hands of the conservative power brokers who have built up their factional power bases through 30 years of government.

In spite of Sig. Zaccagnini's appeals for the Party to re-establish its popular image, it emerged from the June 15 elections with a much more conservative electoral base than before. In effect many Catholics who would have been in favour of an alliance with the Socialists and Communists have already left the CD Party and are to be found either within or voting for the Socialist and Communist Parties.

For CD leaders like Forlani, Fanfani and Piccoli the CD Party's survival depends on the support of the three lay parties at the regional level, believes that an alliance with the Communists is the mainstay of the Com-

the intransigent line over Catholic views on abortion, as on divorce two years ago have become a political symbol for anti-Communism. The full political consequences of the CD Party's intransigent stand over abortion are still not clear at the time of writing. It is a decision which greatly increases the chances of early general elections and the dissolution of Parliament, if not early this summer then in the autumn.

This is a situation which the more prudent voices within all the major parties have tried to avoid up to now because of the gravity of the economic and monetary situation and the desire to avoid the sort of tension which inevitably accompanies a 70-day election campaign in Italy. But these counsels of prudence have also advised against elections in Italy because the whole question of Euro-Communism has become one of the issues in the U.S. Presidential election campaign and when none of the major national labour contracts for over 3m. Italian workers has been concluded.

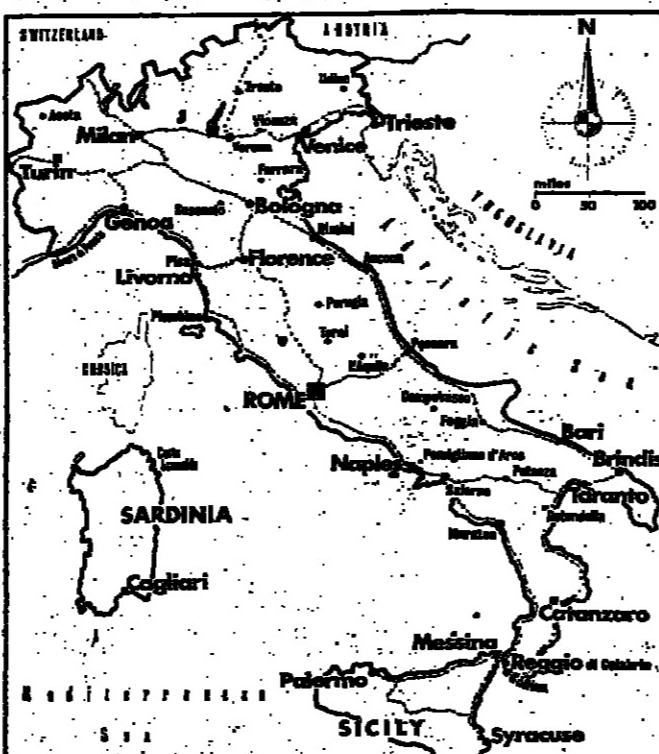
In spite of these doubts, however, there appears to be a growing feeling that the Italian political situation is now so blocked that a general election is virtually inevitable.

It is not a very encouraging prospect. Elections under present circumstances risk splitting the country in two in a campaign whose eventual result is likely to make even more difficult some form of co-operation between the major parties. The Christian Democrat Party risks losing its position as the country's largest, and indeed faces the prospect of going into opposition. The Communist Party risks finding itself as the largest single party but unwilling and unprepared to face alone or in alliance with the Socialists. Social Democrats and Republicans—as well as the and political problems of Italy without a helping hand from the Christian Democrats whom

Italy has been misgoverned for years. Public finances are in a disastrous state. Many votes of over 11m. Italians who basic social services are lacking. The Christian Democrats have demonstrated their indifference to the concept of the regions, most of Italy's major Italian State. Yet because of the strength of the Communist Party they are able to continue throughout the country. It has declared itself in favour of political pluralism and its own national brand of Communism. But it has not managed to break down the opposition of

The Italian Communist Party for its part has increasingly governments or totally convinced Italians that the entry of independence from Moscow, its the PCI into power would not. reject of Leninism as an disturb the Great Power ideological cul-de-sac, its willingness to remain in NATO an eventual Communist Party, so as not to upset the Great hegemony as difficult to remove. Power balance and its European vocation. It has progressively dismantled its ideological And so the Italian political approach to economic, social and political problems in favour of more pragmatic solutions. It has even managed to put itself forward as the paladin of small institutions, and reorganise national finances and the economy are frustrated. The devaluation of the lira and called for a revitalised role. The devaluation of the lira fell from L886 to the

It has been rewarded by the dollar on January 20 to around 1,100 lire. CONTINUED ON NEXT PAGE



BIG BUSINESS IN ANY LANGUAGE

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ITALY II

Problems

CONTINUED FROM PREVIOUS PAGE

L850 by early April—has inflation. and gone round seeking their creation of a broadly based Government capable of imposing sacrifices. Italy faces the prospect of an Argentine type syndrome. Already the external debt—which now stands at over \$16bn, following the recent EEC loan—exceeds reserves which at the end of 1975 stood at \$132bn, if reserve gold is valued at \$149 per ounce. This was the price fixed on the gold collateral pledged in return for the \$2bn loans made by the Bundesbank in 1974.

The effects of devaluation are already being felt through rises in the rate of inflation, while the severe credit squeeze introduced last month is expected to translate itself quickly into a sharp drop in investment, stock building and output. Only export prospects and tourism look like having to support the main real. This takes many forms, interference in secular life is in weight of the still uncontrolled Naples' unemployed have increasingly rejected. Over the growth in public sector spending and the need to finance the through official channels and level of political awareness, one of the principal sources of trade union of the unemployed is all about.

In spite of the bleak political and economic outlook, however, Italy goes on in Italy. An enormous subordinate role in Italian society and have turned vitality is expended on surviving, making the best of their feminism. Local residents associations have banded together and managing to get a considerate to provide their own social services which at the end of 1975 stood at \$132bn, if reserve gold is valued at \$149 per ounce. But even official Italy has illusion—indeed, for millions of changed. Divorce is now legal, Italians who are unemployed or Reform of the State radio and living precariously on low television monopoly has brought wages and moonlighting, it is a new freshness and directness illusion. But for all its problems to this important mass media, there is still a zest and more fascination and liveliness about critical and try hard to reflect Italy which never enter into the infinite complexity of statistics and forecasts—some Italian life. The rigid legal code governing the rights of the family, dating from Fascist building and output. One of the consequences of times, has been liberalised to give greater rights to wives and brighter. The productive part of emergence of a growing gap between official Italy and the pays Church has waned and its influence having to support the main real. This takes many forms, interference in secular life is in weight of the still uncontrolled Naples' unemployed have increasingly rejected. Over the growth in public sector spending and the need to finance the through official channels and level of political awareness, one of the principal sources of trade union of the unemployed is all about.

WHEN YOU THINK ABOUT FIAT, YOU THINK ABOUT CARS. BUT IN 76 YEARS FIAT HAS ALSO EXPANDED MANY OTHER TYPES OF ACTIVITY

Everybody knows that Fiat has been making cars since time began. And many other things too. It is, however, worth remembering that when Fiat set out to mass produce cars, it was already engaged in the commercial vehicle field (1903).

And that in the years when Felice Nazzaro was driving Fiats to victory in the most important motor races, including the Targa Florio. Fiat had already built diesel (1907) and aero (1908) engines.

Thereafter Fiat began its own iron and steel production (1917). Manufacture of railway rolling stock began in 1917 and of agricultural tractors in 1919.

More recently, divisions for the application of nuclear energy (1958), earthmoving equipment (1958), gas turbines (1960) and Fiat Engineering (1973) for building and specialized projects have been set up.

Fiat today operates in all these sectors and more. Its vehicles are built or assembled in 30 countries and it exports its products, engineering and expertise to 125.

So the name "Fiat" does not just mean cars, and never did. Fiat has always had the entrepreneurial drive to extend the capacity and know-how acquired over the years to all developing industrial sectors. Today the urge to take advantage of every business opportunity has grown even further to keep pace with economic development. This is the present situation:

COMMERCIAL VEHICLES

Five makes with great traditions (three Italian: Fiat, OM, Lancia; one French: Unic; one German: Magirus Deutz) have put their engineering and productive potential together and set up one of the major enterprises in the sector: IVECO. Directly owned factories in Italy, France and Germany. Licence and assembly agreements in more than 20 countries throughout the world.

AGRICULTURAL TRACTORS

The world's leading manufacturer of crawler tractors, Europe's leader in wheeled tractors, Fiat Trattori SPA on its own accounts for more than 10% of world production in the sector.

EARTHMOVING EQUIPMENT

Fiat Allis is one of the sector's international leaders. It operates factories in Italy, the United States, Great Britain and Brazil and exports to every country in the world.

AVIATION

In cooperation with the world's major manufacturers, Fiat is working on the development of the next generation of jet engines. These include the RB 199 for the MRCA variable geometry aircraft.

ROLLING STOCK

Fiat Ferroviaria Savigliano is one of Europe's most important rolling stock design and manufacturing centres. Apart from conventional types, advanced concepts such as the variable inclination train and light alloy suburban trains are produced.

GAS TURBINES

This sector is expanding rapidly to meet the world's growing energy needs. 90% of production is exported. Fiat Ferromecanica e Turbogas has been an independent company since 1974.

IRON AND STEEL PRODUCTION

A highly specialized metallurgical complex which is one of the most important in Europe for special steel and pig iron casting production technology. It comprises primary plants, conversion plants and pig iron and aluminium foundries.

NUCLEAR ENERGY

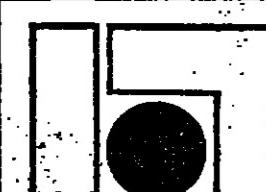
As a partner in Elettronucleare Italiana, Fiat is making a substantial contribution to the execution of Italy's massive nuclear power station programme.

PUBLIC WORKS

The Fiat Group includes numerous companies specializing in civil and industrial engineering, town planning, ecology, and residential and welfare-oriented building. These companies have works in progress in more than 25 countries. The most important names: Impresi (Civil Engineering Contractors), Fiat Engineering, Siteco (Consulting Engineers).

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On the verge of bankruptcy nine months ago,

Italy appears to have made a remarkable recovery. The reality is not so encouraging, and Italians are having to accept that sacrifices will be needed if the essential restructuring measures are to be carried out.

The economy

Italian industry is now in poor currency.

change market factors. But the lira's slide had its structural weaknesses, not all—or indeed even mostly—Italian economy to start the rot. The basic question is how to re-establish Italy's urgently needed economic and social leadership but this will come from among or which during the economic miracle expectations constantly rise and fall. The basic question is how to re-establish the Italian economy to start the rot. The basic question is how to re-establish Italy's urgently needed economic and social leadership but this will come from among or which during the economic miracle expectations constantly rise and fall. The basic question is how to re-establish the Italian economy to start the rot. The basic question is how to re-establish Italy's urgently needed economic and social leadership but this will come from among or which during the economic miracle expectations constantly rise and fall. The basic question is how to re-establish the Italian economy to start the rot. 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ITALY III



Members of Italy's 38th post-war Government at the swearing-in ceremony last February.

Italy easily holds the record for post-war governments—38 at the present count. But the problem is not so much one of change as lack of it. The ruling Christian Democrat Party has been in power for over 30 years—and shows signs of it.

The political scene

ITALY, enjoying the analysis which inevitably reaches the public domain comes from dis whether justified or not—when to attribute most if Italians do not expect fair and all, of Italy's reasonably efficient administrations to what they can expect from their politicians. Most as an absence of them, in fact, expect the stability." In fact, of worst, assume that there are country's political corruption and payoffs in great measure on a large scale and to the political instability as extent that they are able, are in one sense at least not adverse to getting a small stability, from the slice of whatever handout is the Christian Demo-going for themselves.

This is, of course, a mood which feeds upon itself; and the results almost invariably are low standards in high places. The Lockheed scandal, as it applies to Italy, is only the end of a long line, and indeed the "end" only in the sense of stopping the clock. Who knows what to-morrow may bring? The public's expectation is attuned to the worst.

Most Italians give sion of taking their seriously, although the probably different, yet al television viewer-forgiven for revolting the eight year in year one set of politicians kind of musical chairs various Ministries.

Clamour

It may well be something to do with the Italian character, with the so-called Mediterranean way of doing things, but clearly it has caught up, finally, with the Christian Democrats, as indeed it would almost certainly have done with any other Italian political party had it been in office for so long. The public clamour now is for change, but change to what?

The immediate answer is the Communists, since their electoral star is very much in the ascendant, and (to quote their own billboards) their hands are clean.

But the Italian Communists (PCI) have no immediate prospect of securing through the democratic process a majority of seats in Parliament, and their aspirations to power must be realised in some form of coalition. Hence their "historic compromise," a grand coalition obviously there are of the major political parties, the exterior motive itself, the Christian Democrats action of any particular party, so they should not be surprised when the becomes... equally

richly speaking, But this compromise requires the co-operation of the Christian Democrats, and can the party thrown in. But the Communists

the nature of Italian politics them-tainly most of compromise," a grand coalition in Italy—in effect the PCI action of the PCI and the Socialists—with the Socialists—with the assumption that after the next election these two smaller parties slotting in general, election these two staying out as suits their individual tastes.

But this compromise requires the co-operation of the Christian Democrats, and can the party thrown in. But the Communists

reign

CONTINUED FROM PREVIOUS PAGE

ing of the continuing scandals in government have game member under-secretaries no foreign access to military secrets, and those who were party members either at political or would they pass them to They also remember, for what Moscow, assuming of course it is worth, that considerably publicly the fact that that Russia does not know most restrictions were then imposed really well on of them already? Could Italy on the circulation of "secret" documents within the Ministry, within the nuclear planning process which, with some group? Would the arrival of refinement, was also operative the Italian communists into when Italian socialists first joined the government in the Centre-Left formula in the early 1960s.

a can be no getting the fact that the pro-Italian communists in the Government in able future is to-day reign policy issue for ast in the sense that ssadors here see the the record, the swer of the Rome ministry tends to be not happen this side elections; but no civil matter how senior, to forecast beyond Other countries are, making their own at least of how com-petition would affect membership of NATO, real parallels—but there are the world outside are, in the conventional sense of the word. Government does emerge, but did participate in government in some: after all, the communists did participate in government in War II, and old hands at the example, the case, Foreign Ministry can even

are none too keen on this alternative, realising no doubt that a mere 50 plus one or three-quarters of the vote does not represent national consensus; and the end-result could be as unrepresentative of the national will as are the Christian Democrats at the moment.

The real trouble with Italy right now—as, for instance, in Northern Ireland, Cyprus and one or two other troubled spots one can easily think of—is that the minority (in Italy's case, the Communist Party and its electoral supporters) is too large to be ignored. Yet the other examples quoted above illustrate

too well the difficulty in reaching agreement on power-sharing. They also demonstrate that a failure to share power, or at least somehow to alternate it, is a recipe for dissension, strife and the exploitation of sectional interests irrespective of the national good. That, too, is Italy today, and that is the core of its present political impasse.

An equally central question, indeed in many ways a more important one, and not just for Italy itself, is the nature and long-term aims of the Italian Communist Party. Is it deep down a special Italian breed, as Sig. Berlinguer proclaims, and as he proclaimed to the great annoyance of his hosts at the recent Communist Party Congress in Moscow? Is the PCI a truly democratic party, indeed can any Communist Party, given its ultimate policy objectives, be democratic in the sense of the word as we in the West have come to understand it?

Consensus

The alternative for the PCI, now that the Party has 33 per cent of the popular vote, as measured in the regional elections in June of last year, is what is labelled here the "Left alternative," in fact a coalition of the PCI and the Socialists—the Socialists—with the assumption that after the next election these two smaller parties together represent an overall majority of Parliament.

Very many Italians deep down retain misgivings about the PCI and wonder whether the Party's continuous professions of faith and good democratic intentions are more tactical than strategic.

Yet it is a real indication of how the national majority has become so utterly disillusioned with the Christian Democrats that more and more people feel that "we should give the Communists a chance."

It is, of course, qualified approval, and genuine alternative to either—were it available—would probably be preferable to most. Yet in the numbers game that is Italian politics, the only realistic alternative is to reconstitute the Centre-Left formula which for more than a decade gave Italy governments of sorts but of no great distinction, and certainly of little real achievement.

It is an interesting precedent, and the issue of Communists' access to secret papers, should the party in fact come into the Government, is hardly. It could still be the outcome which, depressingly, which currently affects Italy's foreign relations, albeit on the reverse side of the coin, stalemate, give or take a percentage point or two either way.

The task then could very well be somehow to associate the Communists with whatever

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ITALY IV

Italy today is a troubled society, beset with an infinite variety of social economic problems. These derive mainly from the chaotic and unplanned transformation of a traditional agricultural society into the urban, industrial and bureaucratic country that it has become since the war.

Social problems

CONTTEMPORARY ITALY is moving towards a new and more confused and confusing society advanced model which is still not clear. This element of environmental conditions are bad. Italy, for all the hue and cry about corruption, the worry about increase in violent crime, the persistence of a Mafia mentality, the grave economic and financial crisis and the growth of a paralysing bureaucracy is still very much a society suffering a crisis of growth and not the lethargy modulated by the rapid pace of events.

As Prime Minister Aldo Moro recognised in his speech to Parliament at the end of the last year, "Italy is a society full of confused vitality". For over two decades the pro-

found transformation of Italian social life was hidden under an

extraordinary electoral stability which ensured the dominant position of the Christian Democrat Party—although the slow but steady advance of the Communist Party and the growth of the Right-wing Movement Sociale indicated the growing body of discontent under the surface. But what really demonstrated the depth of the underlying crisis felt by the new kind of Italian living in the Jerry-built satellite cities which

sprung up like mushrooms as a response to the post-war migration to the cities was the "hot autumn" of 1969.

Formally the system survived intact the revolutionary impact of the organised trade unions, the student revolt and the emergence of a multi-form civil rights movement. But the successful union demands, for higher salaries and greater power in the factories and work places threw the low-wage strategy of Italian industry into confusion.

At the same time the expansion of the central and local administration of the State, the regions, the city councils and so on and the sort of political patronage policies followed by the Christian Democratic Party and to a lesser extent the other Centre-Left coalition parties has led to the development of an uncontrolled "salary jungle" in the public sector. A parliamentary committee has been set up to investigate the situation after revelations that

This factor, coupled with a series of substantial increases in pension and social security benefits, without a corresponding reform of the taxation system to increase revenues, led to a rapid growth in the public sector deficit and a further decline in the efficiency of the public administration.

Unlike France, where the Pompido Government took a gamble and expanded the economy away from the breakdown of May, 1968, and introduced the indispensable element of reform and change, the Italian political class proved incapable of implementing the reforms demanded, while the Opposition did not have the force to overthrow the system.

This in a nutshell is the origin of the Italian crisis. After 18 months of recession industrial production is now roughly at 1971 levels. The industrial base of the country has tended to diminish and agricultural employment has continued to fall, while the areas of inefficiency and parasitism in public administration,

in the over-expanded tertiary sector and within sectors of industry itself have grown. To compensate for this, one of the signs of vitality in Italian society, is that it still maintains an extraordinary if confused capacity to react to events. The unofficial world of

industry, Italy in an Argentine-type

and sub-contracting have all situation

grown massively.

In social terms this means these

injustices of Italian society have severely reduced the ability of their

grown. On the one hand the system either to invest or to selves

create more jobs. It has also in-

creased the advantages and the

cushion is one of the reasons

why Fiat has been able to go

through the automobile crisis

with and frequently out-

pace inflation. Job security is

when the economic justification

for keeping a factory open is

clearly absent. Leyland Inno-

centi is one case in point, but

there are hundreds of other

examples of bankrupt companies

being kept alive through State

subsidies of various kinds.

At the same time the expan-

sion of the central and local

administration of the State, the

regions, the city councils and so

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in the public sector. A parlia-

mentary committee has been

set up to investigate the situa-

tion after revelations that

parliamentary typists or porters,

for example, receive more than

double the salaries of a trained

engineering worker, while the

salaries of top executives in the

State industries and higher

reaches of the bureaucracy

reached absolutely disproportio-

nate levels. Golden hand-

shakes and early retirement also

abound.

Another curious phenomenon

is the massive extension of

invalid pensions, particularly in

the South and in areas with

important Members of Parlia-

ment having influential friends

in the social security adminis-

tration and the Treasury.

These are all major factors

behind the rapid growth in the

public expenditure deficit which

threatens to strangle the Italian

economy as a whole. Not for

nothing the Treasury is reported

to have been highly embarrassed

by the request of the Inter-

national Monetary Fund delega-

tion to be allowed to examine

its social security system and

its spending forecasts before

agreeing to the \$530m. credit

requested by the Government.

But the counterpart of "cor-

porate" developments of this

kind has been a progressive

reduction in the capacity of

both the State sector and private

industry to find the funds neces-

sary for badly needed social and

productive investment. Carried

to its logical conclusion it is

a situation which risks putting

black labour," moonlighting,

in an Argentine-type

and operating officially are such

that they prefer to sub-contract

massively.

The cumulative result of all

these factors has been to often

willing to set up small

institutions and man with initial capital rather

than they would directly them-

grow. On the one hand the system either to invest or to selves

create more jobs. It has also in-

creased the advantages and the

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in an Argentine-type

ITALY V



was invaded last month by hundreds from the Belice valley in Sicily who had come to press the government to speed up reconstruction of their towns, destroyed in an earthquake in 1968. They have been living since then in prefabricated huts.

The Mezzogiorno—Italy's 'South'—has been a problem area for generations. Even now, though much effort and money have been spent in attempts to create a better life for its inhabitants, the situation is still bleak, with heavy unemployment and desperately low living standards.

The Mezzogiorno

GE by the glossy picture of the promotional literature, the industrial and transport infrastructure in the south through £2.349bn. for the creation of the south has not been as large-scale irrigation works and 25,026 new jobs, principally successful as the huge sums of European California improvements, to the often connected with the Taranto steel investment would imply. The giant, snaky motorways rudimentary rail and road net complex. As against this £766bn. Cassa itself has come under attack. But by the start of the 1960s this emphasis had already switched to the more ambitious Sud and Fiat car plants in the way which favoured the election chances of the Christian Democratic and Socialist parties in particular. The policies pursued by the major State groups—IRI, Eni and Efim, which invested six times as much.

But the way in which this industrialisation has taken place has come under increasing criticism in recent years. The most frequently heard complaint is that this policy led to the so-called "cathedrals in the desert". The enormous and a series of massive, highly polluting chemical complexes, on the oilfield, discovered at Gela in Sicily; the Priolo-Angusta petrochemical complex and its myriad suppliers, have proved to be a highly questionable venture. With the advantage of hindsight critics point out that the green field plant, undoubtedly contributed to raising the average level of income in the south. They are both relatively highly paid industries, 18,000 former agricultural and building labourers with no previous experience of industrial discipline. It has suffered virtually non-stop labour problems in a plant where even the slightest hold-up in any one department has immediate repercussions throughout the rest of the complex.

Study

A recent study shows that industrial investment approved by the Government's planning Board CIPRE in the 1968-74 period totalled, no less than £7.836bn. (over £5bn.), leading in theory to the creation of 93,308 new jobs. This implies the investment of an average of £79m. (around £50,000) per job. What is more, practically 80 per cent. of this industrial investment was in the chemical and metallurgical industries, and in these two sectors the investment per job created averaged out at £118m.

Further broken down, in a kind of Petrelio, in an analysis of the break-up of the industrial policy in the south just published, shows that the six largest Italian chemical companies—SIR, Rumi, Sarp, Eti-Anic, Montedison and Iri—set up the Cassa Mezzogiorno. The first task of the Cassa was to develop the south for the creation of only technological content of its chemical companies for access to development funds for their expansion. But, in spite of the massive funds invested, the Italian chemical industry is still heavily biased towards relatively low value added basic chemicals and refinery products and has done relatively little in the way of increasing the future is made available to the regions. A new finance and promotion organisation, Finanziaria Meridionale, Fime, has been set up with former planning chief Giorgio Ruffolo at its head to try to tempt more foreign companies to take advantage of the south's geographical position as a bridgehead pointing to the Middle East. Of the existence of abundant, adaptable labour, capital, loans and credit facilities and a mass of accumulated experience in development problems.

Future orientation is towards greater investment in the development of agriculture and agro-industry, the encouragement of labour-intensive industries of all kinds, a major attack on environmental blight such as the £400m. plan to clean up the Bay of Naples now underway—the completion and extension of irrigation schemes, tourism and new technology in solar energy. This should all contribute to a more rational kind of development in the future and to a reduction of the unbearable contrasts which still exist in the south between the archaic mentality and the modern. But this is a political, social and cultural problem of infinite complexity, not merely an economic problem. In spite of all the undoubted errors, Italy's effort to modernise the south demands respect.

ade
CONTINUED FROM PREVIOUS PAGE

not do when examining the effect of the Italian Lira devaluation will give a short-term impetus to Italian exports at a time demand in many of the main market areas, West Germany and the United States, but this price will soon be eroded as import and labour costs their way through the absence of any domestic demand this will inevitably put more pressure on exports, in any case, Italian companies can turn themselves in the quick to exploit both markets and upturns in outlets. Given an serious industrial difficulties through strikes of the Government, little or nothing is being done to restructure Italian industry to meet the challenge of the 1980s, to improve technology and maintain unit wage costs at levels competitive with those in other developed countries. Investment in research and development is

D.J.C.

A.R.

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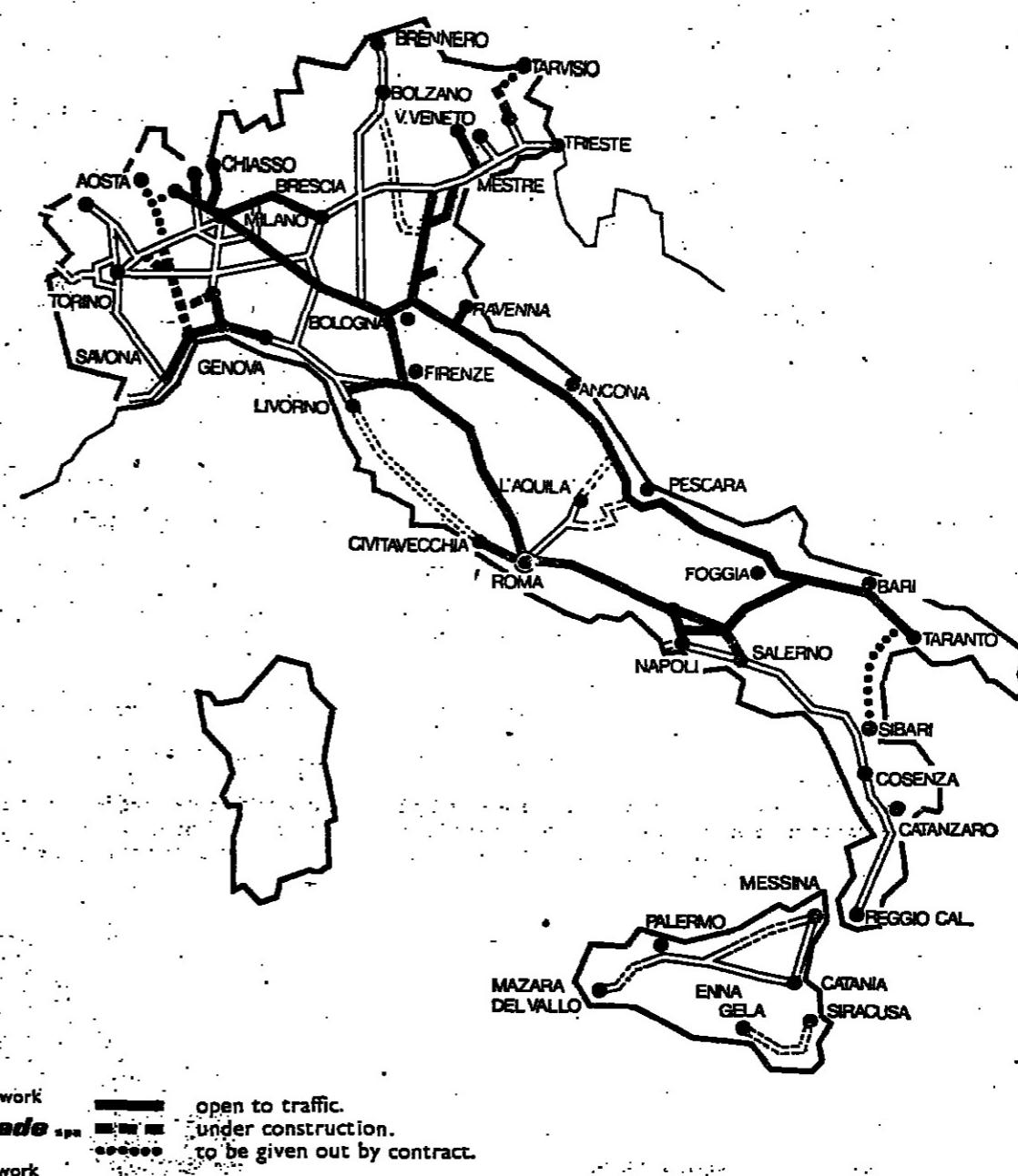
2,400 kilometres of IRI highways, the backbone of the whole Italian highway system, stretch across Italy, from the North to the South, in a continuous asphalt ribbon.

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ITALY VI

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The world slump in the motor industry has hit Italy very hard with production cutbacks all the more traumatic as they followed a period of rapid growth.

RECESSION and rocketing petrol prices have had a disastrous effect on the motor industry world-wide, but in Italy things have been worse than elsewhere. The overall slump was rougher—GNP down by 3.7 per cent in 1975. Petrol prices were pushed up higher—the Government is no good at raising direct taxes and petrol is administratively speaking an easy source of revenue when the Government wants to increase its take. The production cutbacks were all the more traumatic coming as they did after a period of dizzy growth way above the already high growth rates of the rest of Europe.

In 1950, 6 per cent of European motor vehicles were circulating in Italy, in 1960 nearly 9 per cent, in 1970 over 15 per cent, and in 1974 nearly 17 per cent. The figures for the car industry are even higher. In 1974 Italy had 14.2m. cars, 17.3 per cent of the European total, and finally ahead of the U.K. which in that year slumped to fourth place.

Clearly the rapid expansion of the home market made life easy for Italian producers. Equally clearly they can no longer look forward to home sales expanding faster than the European average. In fact, Fiat is predicting zero growth rates in the Italian car market this year against a 1.8 per cent increase in the rest of Europe. Their predictions foresee a growth rate of 2.9 per cent for Europe up to 1981 against an Italian growth rate of 2.5 per cent.

Fiat has no illusions that Italian or European producers can save themselves by making further inroads into the American market. Massive U.S. investment in the small and medium car range is likely to make local products more competitive in this traditionally European sector of the market. Fiat expects to see European producers holding on to their 1.5m. a year car exports with difficulty, which in an expanding market means a declining share of the total market from some 18 per cent to between 12 and 14 per cent.

Fiat's reaction to the recession and relatively stagnant European producers... It sees



A new model on the test run at Fiat's factory

future growth rates has necessarily been a defensive one. Despite the age-old rumours that Fiat is slipping into the arms of the State one does not get the impression in Turin that the Fiat managers are asset-stripping prior to an inevitable nationalisation. On the contrary they have insisted, once the Government price controls came off, on continuous price increases, in a determined effort to recover from sales the increased costs of labour and raw materials. Since January last year prices of the various models have risen by an average of 30-40 per cent. The Fiat 127, which was Europe's best-selling model last year went up by 47 per cent.

Fiat's traditional image has been that of a maker of smaller cars, but it has always had a full range policy, in which it is now imitated by all the other European producers. It sees

the European market moving co-operation and planning a Italy's other car producers, who have threnghts, and its product Alfa Romeo had a workforce of 41,000 in 1974 producing 51,000 cars a head compared with the launched its new 131 Mirafiori commercial vehicle producer in Europe, unique in having both roughly similar BMW factory in 1600cc engine and comes in as watercooled and aircooled Bavaria whose 25,000 workers many as 13 different versions. engines to offer to its clients.

Fiat capacity is between 1.7m. and 1.8m. cars, which Italian motor industry has lost the inability to produce enough means it is currently producing in recent years—and which inability to produce enough

is cheap labour. After present it has an order-book of over 25,000.

despite the difficulties of the depressed home market (Fiat big union contract battles of

1969 and 1973 labour costs in the Alfa Sud factory at Pomigliano d'Arco, near Naples, Italy have fallen into line with those of Northern Europe.

Fiat in recent years has in great demand. The management blames the temperamental attitude to the unions, attempting to avoid open conflict unions blame the management.

Another advantage that the Alfa Romeo is in the sad position of losing sales through its

carriers are allowed to rise State-holding company which

controls Alfa Romeo, admitted to expensive levels (nearly 400,000 cars) in an attempt to contain layoffs to the minimum.

This policy has also allowed productivity to decline. Last year Fiat had the same work-force as in 1970, but produced 400,000 less cars.

Productivity problems are an even greater headache for component, the whole assembly

line is stoppage, thing happens walk out in a Labour rel factory are shown even if they the unions cla £20 or £300 are needed to and make it w

Closure

The other Italian car times has been the BLMC Ian Lambretta, nea Innocenti, like made heavy was getting p management solution was a productivity at a third of it 4,500.

There is a belief that were right to first step in r factory: BLMC encouraged ex Italian Berto to compete with However, in t in which the unions cer their hand.

After occur for months an who have th jobs, the unions to accept a St over costing 100bn. lire for 2,500 men old Leyland longer work before. They one of their and get paid o the lunch under the ne will be work minute day 1 on before.

It seems t some justifica some that it cc existing low p The L100bn converting a f to the prod cycles, and it move on to p vans whether decides to co term of three

Slow progress is being made in reducing the heavy dependence on im- energy supplies. Attempts to cut consumption have been largely unsuccessful and serious dela have hit the nuclear programme.

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Similar

Since then Fiat has tried to achieve similar results by joint ventures for the construction of commonly planned components. This is particularly important for models with low production volumes. An example is the diesel engine factory which will go into production next year at Foggia, producing 200,000 engines essentially for the car trade. Though supervised by Iveco, Fiat's industrial vehicle company, it is a joint venture between Fiat, Renault and Alfa Romeo.

The Italian car industry, like several other European producers, was late in catching up with the trend towards diesel cars. It is now coming out with its first trial model, an Alfa Romeo, mounted with a Perkins diesel engine imported from Britain.

Yet more important joint ventures are already operating in Fiat's industrial vehicle and earthmoving divisions. Collaboration with Alfa-Chalmers of the U.S. led in 1974 to the creation of Fiat-Alfa, which has eight factories in Italy, Britain, the U.S. and Brazil.

At the start of 1975 Fiat hived off its commercial vehicle division in a European-scale joint venture, linking the interests of Fiat, Lancia and OM in Italy, Anic in France and Magirus in Germany. The new company has found the experience of inter-European

stations over the next decade or so with a combined capacity in the region of 20,000 MWs. This is intended to ease progressively the strain of the oil deficit in the balance of payments, reduce in real terms the price of the end product and also the country's dependence on potentially uncertain sources of supply. That at least, is the plan, but like many other things in Italy, it remains on the blueprint generating more heat (of the non-useful variety) than light.

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ITALY VII

The political crisis in Italy has

also affected the State-run industries.

The abuses of the system have shown up its weaknesses and a start has been made on rethinking its structure and its role.

State industry

Years the Italian public enterprise has been an example of achieving social, political and objectives without economic efficiency to compete effectively in the market place. It is a political experiment which has been with consideration by many other It has been to some inspiration for the National Enterprise in Britain.

In any social system ultimate on the nature of the country in which it operates, and the way it is in a profound

considerable extent the Italian State is a part of the crisis of the Democrat Party, dominated Italian since the end of the throughout this period and to a lesser extent is satellite parties the Socialist Party, ended their power placing their own

in key positions the organs of the State-controlled

as inevitably been in the kind of political control exercised over the oil industries. For the State-controlled

grouped together main holding company ENI, EFIN and

responsible through

of State Shareholders to Parliament. In

the tiny staff and resources of the State

laissez faire, do not

means to exercise

control over what has been a vast sector of the

political control he State-controlled

has moved out of the institutional channels

me "feudalized" as

utes of the State

have been sought

political faction leaders,

assured a high degree

al invulnerability and

bility for many State

"barons" and an

power and patronage

individual politicians

overall efficiency of

it has suffered heavily

it. It is a situation

example, permitted

ment of former

second-hand arms

Camillo Crociani's

chairman of IRI's

engineering division

Investigation

Lockheed scandal

two-thirds are short term. This undoubtedly sound economic

implies a massive interest rate projects. They have unified

burden which is a major factor Italy.

Lockheed scandal

his implication involving

corruption involving

Lockheed scandal

ITALY VIII

Chemicals

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The worldwide chemical recession

**has without doubt hit the
Italian industry hard,
and recovery is bound to
be slow and difficult.**

IF THE Italian economy as a whole is on the verge of bankruptcy, the chemical sector in 1973 was very high, in comparison with other countries of the main industries. The amount invested in chemicals and fibres in Italy over this period reached L3,58bn. com-

chemical industry in 1975 is pared with L3,170bn. in France and L3,150bn. in the U.K. Indeed, investment in chemicals, slumped by 5.6 per cent. in comparison with 1974. Primary chemicals output 18 per cent. of total industrial diminished by 14.2 per cent.; that of secondary chemicals rose a mere 10 per cent., while the industrial products sector dropped by 10.2 per cent. The trade deficit in chemicals rose from L163.5bn. in 1974 to L203.3bn. in 1975.

Disastrous

The results of the principal chemical groups have been disastrous. Complete figures are not yet available, and it is doubtful whether the full extent of losses will be shown in the final balance sheet either. But the preliminary reports of the companies are significant. Montedison reported a loss of L177bn. while its major subsidiaries Sna Viscosa and Montefibre lost L66bn. and L177bn. respectively. Standa and retailing subsidiary, lost L42.5bn.: its President, Gina Sferza, was arrested and will stand trial because of bribes given to local government officials and politicians to get licences for supermarkets.

Figures for the ENI group are still scarce, but the results appear less calamitous. The ENI chemical subsidiary ANIC revealed a loss of L21bn. The gas subsidiary SNAM showed a profit of L411m. and the engineering subsidiary Saipem increased its turnover 32 per cent. to L220bn. and showed a profit of L497m. SIR is as usual wrapped in darkness but its debts with IMI, the public credit institution, are alone, valued at L450bn.

Nevertheless, the principal problem is not last year's losses but the structural weakness throughout the chemical sector. Several months ago Giorgio Mazzanti, ENI's Vice-President, published a detailed analysis on the deficiencies of the Italian chemical industry. The main characteristic is the disproportionate development of petrochemicals and basic chemicals vis-à-vis fine chemicals.

These sectors need massive investment and produce low employment, low profits and low competitiveness in international markets. In fact

investment in the Italian chemi-

cal industry between 1967 and technical committee. This

groups together representatives

of the main industries, the

Government, the

State and its

loss-making their activities kept separate ENI have

from the central holding com-

tively invest

Eugenio Cefis, is at present

intended to repli-

The strategy of the group

But the err-

remains that elaborated by

years, during

Giorgio Mazzanti and recently has been an

amplified. That is to say, the

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the research sector, develop

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secondary chemicals, avoid its future su-

waste of investment and dupli-

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other groups seem favoured by

ENI, and there are common pro-

grammes already at Prio and

the Ottana textile complex in

rational use

are demandi-

crans also its

deciding.

It is not clear what the solution

will be but what is clear is

that it will be long and difficult

to reach, because of the crisis in

the State Shareholdings Ministry

and the crisis and inight in

the Christian Democratic Party

which bears the main responsi-

bility through the Ministers of

Budget and State Shareholdings

— for the chaotic state of

chemical sector. The possibility

that Montedison will try to take

over absolute leadership in

chemical planning, will certainly

not be accepted by ENI.

This State company has also

been restructured by Pietro

Sette — the new President

politically linked to Prime

Minister Aldo Moro — who has

reorganised the top of Eni into

two management groups and

has given apparently more

autonomy to the main operating

companies. But the new

structure has not been very

effective, and most of the old

managers are still in office.

Much of the criticism regard-

ing Sette concerns the fact that

the President has not yet drawn

up any strategic programme

for the group. Above all, many

members of the staff accuse

Sette of keeping complete

silence on the financial activities

such a large industrial complex, of ENI. The present immobility

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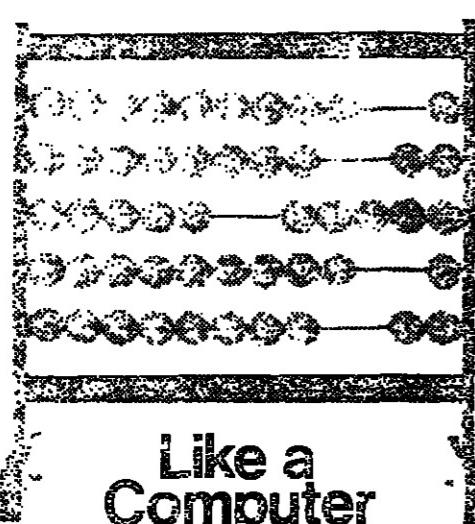
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ITALY X

The steel industry—remarkable in itself for its structure of coastal plants relying almost entirely on imported raw materials—showed great resilience during last year's severe recession by an export drive which increased sales abroad by over 30 per cent in volume. This augurs well for its future contribution to eventual economic recovery.

The steel industry

ECONOMIC recessions mean from 6m. tons to 4.3m. tons, specially hard times for steelmen and the fact that the downturn in the Italian economy over the last 18 months has been the steepest of all has meant doubly hard times for the Italian steel industry. But the way industry reacted to a 25 per cent. drop in domestic steel consumption last year by mounting a major and highly successful export effort has underlined both the vitality of the industry and the validity of the early post-war decision, pushed by Osvaldo Sosuggi, to create an industry capable of satisfying Italy's growing iron and steel needs.

It was an extremely courageous decision to take for a nation with virtually no indigenous coal, iron or other essential raw materials for steel-making. But the decision to invest in a network of integrated steel plants at coastal sites and make long-term contracts for the supply of coke and ore has paid off both by reducing Italy's dependence on imports for this basic industrial sinew and by creating an industry capable of turning into a net exporter in the event of the kind of domestic recessions which periodically afflict an economy saddled with grave unsolved structural problems.

Last year, for example, Italy's industrial production dropped by 8.5 per cent. But this was translated into a 25 per cent. reduction in domestic steel consumption from the 22.8m. tons of 1974 to 17.4m. tons in 1975. In spite of this, however, actual steel production dropped by less than 2m. tons from 23.8m. tons in 1974 to 21.9m. This was achieved partly by substituting for imports, which dropped

from 6m. tons to 4.3m. tons, and partly by raising exports 1974 accounts of Ital sider, the principal operating company of new wire rod plant and Dalmine Iri-Sider group, for example, shows debts of L1.800bn. against fixed and other assets of L3.100bn. Given that Italian interest rates are once again virtually the highest in Europe, this means a massive debt burden. "We work for the bank," one disconsolate Fin sider man ex-

claimed. The with a new section rolling mill, structure investment paid for a sustained level of exports largely through the Cassa per thanks to devaluation. Imports, the while Plumbino is installing a new wire rod plant and Dalmine il Mezzogiorno. The president for example, are estimated to be around 7.8m. tons against last year's record 8.2m.

authorities. Whatever the merits of the argument Fin sider is convinced that there will be a need for this new capacity in the low plant utilisation and losses, particularly as devaluation is bound to give another sharp twist to internal inflation and import costs. It is true that the bulk of imports are tied to long-term contracts but the foreign exchange burden and escalation clauses plus the 10 per cent. of supplies bought on the sport market are bound to have their effect on costs.

Transferred

This is an example of the price paid for the absence of an efficient capital market in Italy, but also for the decision to build up the steel industry as rapidly as possible. Over the last 15 years Fin sider has invested over L4.500bn. in the industry including over L2.000bn. at Taranto alone. This massive 10.5m. ton complex is now virtually completed and it carries on its shoulders the losses made by the three other smaller integrated plants of Cornigliano near Genoa, Bagnoli at Naples and Plumbino—which is shared 50-50 with Fiat. All three are in the middle of densely populated urban areas making expansion impossible on the one hand but creating enormous difficulties for their transfer or closure on the other.

With the major investment programme at Taranto now drawing to a close, however, a major effort is underway to modernise the three existing plants to smoke abatement and other intensive steel industry. But ecological improvements, At Genoa, for example, the Martin furnaces are being replaced by new cold rolling mill and zinc-plating plants, shipbuilding and heavy engineering.

Latest estimates put the total cost at L1.150bn. for the complex alone, not counting infra-

structure. In these circumstances steel experts are being more than usually cautious in making any predictions. When pressed, however, the pattern of views which emerges is that of a rise in overall production from last year's 21.9m. tons to around 24m. tons, that is to say roughly in line with 1974 levels. But this presupposes an increase in domestic consumption, including stock-building, from last year's 17.9m. tons (which it should be pointed out was at the 1968 level of consumption) to around 20m. tons.

Other help should come from further import substitution and

A.R.

Capacity

In spite of the major export effort, however, Italian steel plants still worked at well below 70 per cent. capacity last year as the overall drop in demand coincided with the coming on stream of over 3m. tons of new capacity—partly at Taranto and partly in the private sector where several of the so-called "Alpine steelmen" around Brescia and Bergamo have invested in new electric furnaces and other capacity on the strength of profits made in the 1973-74 boom.

Capacity utilisation at these levels is a sure recipe for heavy losses in the highly capital-intensive steel industry. But ecological improvements, At Genoa, for example, the Martin furnaces are being replaced by new cold rolling mill and zinc-plating plants, shipbuilding and heavy engineering.

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The fashion and fabrics industry is another which is shouldering a major portion of the country's overall trade burden. Exports of textiles and clothing equal almost a quarter of total exports. It is also the biggest provider of jobs in manufacturing.

Fashion and fabrics

CRISIS-RIDDEN, comatose or a stalwart column propping up the ailing Italian economy? All these descriptions have been used in recent months in an attempt to define the state of health of the textile and clothing industry. All of them form part of the truth of this complex and important sector which has bespoke high fashion creation and the synthetic fibre giants at the peak of the pyramid, and "industrial" fashion, accessories and the so-called "black work" of home-based outworkers at the base.

But whatever its ailments, there is no doubt that the "light" industry of Italian fashion in all its many facets is, in reality, a heavyweight playing a major role in balancing the Italian economy and carrying almost as much weight as the metallurgy and machinery industries. In 1974, exports of

fashions and fabrics alone were equal to 45 per cent. of the country's total trade deficit. This fact appears even more remarkable considering that 80 per cent. of fashion exports are concentrated in the hands of a mere 200 companies.

Production amounts to around L7.000bn., with exports absorbing nearly 40 per cent. Exports of textiles and clothing account for more than 24 per cent. of exports from all sectors of Italian industry. Since 1960, when Italy first began to make a name for itself as a fashion leader, the industry has continued to make a profit, even when the going was hard as it is at present.

Employing some 12m. including small craftsmen and home-based helpers, it is the biggest single provider of manufacturing jobs in Italy. This fact alone is sufficient to legitimise every possible effort to help the industry over its portents of fashion merchandise difficulties. "Italy cannot permit itself the luxury of allowing the fashion industry to languish," observes economist and fashion expert Amos Cibattori, whose recently published book "Il Sistema Moda" provides an exhaustive synthesis of the problems and prospects of the industry.

Production is spread over the whole of the peninsula, with particular concentrations in Piedmont (wool and other textiles), Lombardy (ready-to-wear, silk and other fabrics), Reggio-Emilie (medium-price knitwear and textiles, footwear), Tuscany (ready-to-wear, knitwear, shoes, household linens, leather and straw crafts).

Fashion fairs and trade markets are prolific to the point of overlapping and are not confined to any one major city as is the case in other countries with strong fashion industries.

But in spite of the seeming chaos and contradictions, the undoubted Italian talent for fashion remains a many-splendoured thing, almost a labour of love and certainly a vocation since the country is in no way equipped for this industry. It is obliged to import almost all the necessary raw materials.

Imports of wool, cotton, silk and leather cut a large hole in the fashion trade balance. This is especially true at present because of the sinking lira. A dip in production and a rise in prices at consumer level is likely to result.

Knitwear is the five-star product in the pack, enjoying a world reputation for style and quality. Footwear is equally important. Many countries choose to walk the Italian way—although this preference can have its repercussions, as is currently the case with both the U.S. and France, considering using sanctions to protect their own shoe-makers.

Clothing and textiles showed a balance of payments surplus of L1.730bn. in 1975, an increase of 22 per cent. But this was probably due as much to a 10-15 per cent. rise in the price of textiles as to the actual increase in sales.

Impossible to calculate, but nonetheless relevant, is the un-

known quantity of "invisible exports" to help the industry over its portents of fashion merchandise difficulties. "Italy cannot permit itself the luxury of allowing the fashion industry to languish," observes economist and fashion expert Amos Cibattori, whose recently published book "Il Sistema Moda" provides an exhaustive synthesis of the problems and prospects of the industry.

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CONTINUED ON NEXT PAGE

ITALY XII

The tourist industry recently had to concede first place in the European earnings table to its main competitor, Spain, but this in no way diminishes its importance to Italy's balance of payments. Revenue last year was a third higher, and the net surplus doubled.

The tourist industry

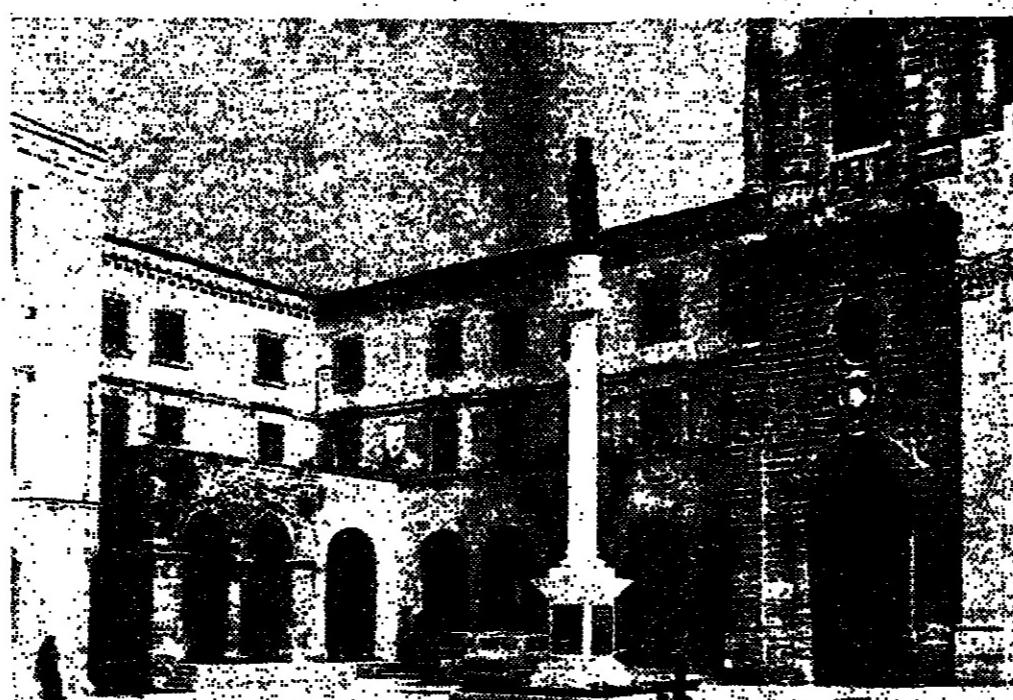
NINE MOTOR-BOATS with a buoy, more so than ever this combined complement of 180 year.

visitors chugged their way round in an ever-decreasing circle — happily, without collision — just outside the tiny entrance to Capri's Blue Grotto. They were waiting to discharge temporarily their passengers into small rowing boats for the short (and unnecessarily expensive) trip through the tiny entrance to the cave and to one of the wonders of Capri's tourist world.

It was March, and the season had not really got under way, so one can reasonably assume that the delay outside the entrance in peak season would be at least double the 30 minutes I spent awaiting my turn to go over the side and into the small boat whose "gondolier" was prepared—and did—break into song at the drop of a 1,000 lire note! For all I know, his rate may grow proportionately with the length of the queue come summer time.

Seasons

It is, of course, one of the sizeable advantages of Italy that it has two tourist seasons, one mainly for the skiing enthusiasts, the second just for those wanting to enjoy the lazy, hazy days of the Italian summer, perhaps with a bit of sightseeing thrown in. The so-called "shoulder-periods" in between these two tourist seasons are, as Capri illustrates, nowadays also attracting a fair quota of visitors, not least the British with their eyes on value for money and a currency which is slipping in the same general direction as the lira, if not at the same rate in recent months. The West Germans, for example, constitute Italy's largest single tourist category, but then the strength of the D-Mark makes Italy's top-season prices look like a bargain-basement total represented business in self, although there was un-



Left: The cathedral and Piazza Duomo in Brindisi. Above: The Gianni Emanuele in Milan.

four Italian regions — Trentino-Alto Adige, Veneto, Emilia-Romagna and Lazio, including the capital Rome. Rome, of course, includes the Vatican, and 1975 was a "Holy Year," a spiritual (and commercial) happening which takes place each quarter century when millions of the world's Roman Catholics flock to the Holy City. This, on the surface anyway, cannot be bad for Italy's tourist business, and Vatican sources suggest that getting on for 8m. people visited Rome last year. But the Vatican and its official travel agency have a habit of looking after the "tourist" as someone who spends at least 24 hours in a country, the Italian total in 1975 actually declined (by 0.4 per cent) to 45.9m., and it is interesting, by way of illustrating the relatively narrow geographical spread of tourism here, to know that half this ended up with the Vatican it-

Arrivals

Official returns for the Lazio region, although again limited to hotel arrivals, do not suggest much of a "Holy Year" impetus. Italian registrations did arise appreciably last year, which could be explained by an increase in internal travel or a sharp rise in arrivals by Italians ordinarily living abroad (more likely a combination of both), but there was an actual decline of close on nine per

doubtly some spin-off to the cent. in non-Italian traffic, and a drop of more than 18 per cent. over 1974 in the number of bed-nights spent in the region. The average stay remained at between three and four nights, compared for example to an average of roughly nine days in Emilia-Romagna.

But then there can be no comparison. Emilia-Romagna is, in a sense, at the heart of the Italian tourist industry. It attracts more visitors than any other Italian region, and its resorts (perhaps best known in tourist brochure terms being Rimini and Cattolica) for much of the summer represent seemingly miles on end of North European flesh being grilled along the sandy beaches from a pale hue to a beetroot (and tender) red and, for those with the time to spare, to that bronzed look of radiant good health obtained the natural way. This is the core of Italy's

Adriatic tourist belt, and with Adriatic tourist classes—has the Ligurian Riviera East and petrol an important consideration? West of Genoa on the other side of the Appennines, caters for view of steadily rising prices. U.S. It comp almost one-quarter of all whether through the higher cost which it receives in crude oil or fiscal policies by governments aimed at limiting consumption. Top-grade petrol in Italy is now costing £400 a

litre, with a further increase rumoured, but the Government is continuing with its incentive scheme for tourists who can obtain a quota of coupons for a centralised car, a quota of coupons for a maximum of 400 litres at just within Italy over one-third off the retail price. In Britain, for example, tourism are undertaken through international automobile clubs. There promotion of peak-season travel without are valuable concessions for a while advance reservation unwise for tourists on the toll roads. This is a pity, since the new Italy, with an estimated 1.4m. super-highways have opened up tourist beds of all categories—international the southern part of the country, an average of one bath or to-day still and more than 70 per cent. shower to every three beds value for me all tourists to Italy arrive by covering all grades, but virtually one for one in the top

leadership. ENI is an In fact, the industry as a whole is concentrated mainly in the north of the country. It although some business is spreading gradually to the south, however, remains generally undeveloped in terms of tourist infrastructure, and the limited accommodation there of an acceptable international quality makes the two automobile clubs. There for a while the overall internationalisation of Italy is highly internationalised, with its sweet-smiling hospitality, the renowned cuisine, the exquisite wines, its handicraft full of refinement, the sunny beaches, the cities rich in history, in art, in

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"good old times"
all times when old
are good*

BYRON



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For information please apply to: REGIONE TOSCANA / Dipartimento Turismo - Via Sella, 93 - 50125 FIRENZE (Italy).

Well not so

Britain's exports of medical equipment increased by half last year. David Fishlock reports on a growing industry.

Mrs. Castle's shot in the arm to exports

MR. SAM DAVIES, an Under-Secretary in the Department of Health, has an ambition to see Britain's medical products industry overhaul the motor industry in value of exports before he retires. It may seem a forlorn hope since Mr. Davies is already 58—until one begins to ponder the figures and trends.

Last year Britain exported medical products—from EMI-Scanners and drugs to dressings and surgical gloves—worth £499.5m., an increase of 55 per cent on 1974. The corresponding figure for British car exports is £483.3m., an increase of 18 per cent on the year before. (Of course, export of all motor industry wares is considerably higher, £1.55bn., an increase of 38 per cent.)

Still more to the point, however, the world market for health services is growing apace, most conspicuously in those nations newly enriched by oil revenues. One recent study has valued the world medical market at more than £50bn. over the next 10 years.

Taken stick

As sponsoring Minister for the medical products industry, the Department of Health has taken a lot of stick from manufacturers over the years for its lack of a National Health Service procurement policy that gave what the industry saw as the kind of assistance it needed to sell overseas. Influential organisations (such as Vickers) argued that if only the DHSS would place substantial orders for its sophisticated new medical engineering inventions for diagnosis and treatment, the company would meet much less resistance in export markets.

Some secretaries of State for Health—notably Mr. Enoch Powell—have taken the view

that industrial sponsorship lay beyond the Ministry's remit. Industry must take care of itself. During their reign Mr. Davies's promotional activities were carried on almost clandestinely.

The situation changed dramatically last summer, after the Government carried out its public expenditure exercise. Mrs. Barbara Castle, then Secretary for Health, was made "acutely aware," as she puts it, of what her Department might do to help increase national earnings through its responsibilities towards the medical products industry. In recognition of its considerable export potential, sponsorship of the industry was "pulled to the forefront of the Department's thinking," she says. She promptly upgraded Mr. Davies's Department by promoting him to Under-Secretary level, and renaming it "industries and exports division."

With her deputy, Mr. David Owen, Mrs. Castle planned a series of visits to countries chosen as prime export prospects to find out at first hand what other nations were interested in buying from the country with the longest-running National Health Service, and what testimonials DESS might usefully provide. Her Middle East tour in January, for example, when she visited Iran, Kuwait and Saudi Arabia, gave her, she says, a much clearer idea of how the Department could help industry sell to the oil-producing nations.

Requirements

But sell what? A modern hospital, it is estimated, buys about 80,000 separate items, not counting drugs or food. It needs everything a large hotel would require, as well as its specialised medical products. Altogether

ESTIMATED NHS EXPENDITURE ON HOSPITAL SUPPLIES 1974-75 (£m.)

THERAPEUTIC/DIAGNOSTIC	
Medical/surgical appliances and equipment	132
Drugs	45
Dressings	12
Staff uniform/clothing	10
Patients' clothing	8
Occupational therapy equipment	3
INSTITUTIONAL	
Provisions	85
Fuel and power	80
Maintenance and engineering services	35
Office equipment/stationery	20
Furniture and fittings	18
Bedding and linen	12
Cleaning materials/equipment	10
Transport	8
Laundry	3
Hardware and crockery	3
Miscellaneous	10
	494

the industry is represented by and sub-systems. For example, a microscope would then be seen as a module in a system for receiving, processing and analysing the results of specimens provided by the patient. The accompanying table shows how in UK hospitals the expenditure breaks down roughly into two-fifths concerned with diagnostic and therapeutic procedures, and three-fifths concerned with "institutional" requirements, mostly food and fuel.

The new industries and exports division believes that even the technical side of the industry only shows signs of cohesion when its products are grouped into hospital systems



Mrs. Barbara Castle, as Secretary for Health, she became "acutely aware" of what her Department might do to help increase national earnings.

to X-ray technology, has proved role is perhaps hardest to claimed by the maker. These justify, not least because it is countries, she concluded, were a tremendous boost to confidence in advanced medical technology. Often the eager seeking warranties that countries concerned have little or no cash to spend. The relative inexperience as buyers of medical equipment and sup-

pliers of doctors, nurses or other professionals. The Minister's view is that a handful of doctors, nurses or other professionals. It is early days yet to try to assess the success of the EMI-Scanner, which took only a modest role in sponsoring the industry. The DHSS, which is wondering whether it could not have done more, for example, by the central purchase of a batch of these instruments. It is wondering whether there might not be another such instrument somewhere just waiting for the right patron. For instance, there could be a case for providing advanced systems technologies for treatment or diagnosis with a "showwindow" in the London teaching hospitals. But what safeguards would it need to make sure that it was not endorsing an innovation the experts themselves might later reject?

A more conventional kind of industrial support lies in aid for a company or consortium chasing a hospital contract overseas. The NHS is happy to sell both its own programmes for hospital design and construction, and its equipment specifications. Saudi Arabia has asked

for a list of building contractors and drug companies supplying the NHS. Another (but little-used) role is sponsoring Ministry of Health embassies—if possible, in the wake of a Ministerial visit to a visiting country, regarded as prime export prospects, where they attach themselves to British embassies—if possible, in order to prepare detailed studies on health plans and export prospects, which in turn can be fed back to UK industry. But these efforts to secure a direct feedback of commercial information for industry form but one of half-a-dozen activities now being pur-

sued by the Department of Health in its new-found sponsoring role.

High on the list must be the improvement of its own procurement policy, much criticised by industry for being highly fragmented. As one senior official puts it, "we have 20,000 decision points in the companies—not necessarily U.K.-owned companies—operating in Britain.

Finally, there is a diplomatic

role which combines the advantages of central procurement with the freedom of out to help other nations, choice implicit in having 90 especially those contemplating their own NHS, with the health products and had told well on the way to building the area authorities.

Another and closely related general idea that if they like what they get they may also be tempted to use the services of building contractors operating in Britain. In made drugs—had been found to Ministers of Defence and its

an immediate difference in their

Under a Secretary of State

for Health less closely aligned

in the public mind with an

standards, she found. All had

antagonistic view of private

central testing laboratories for

enterprise, the DHSS could be

brought together by acquisitions

of highly reputable

She learned, that when she

medical interests that range

from anaesthetics, equipment

piece of equipment or service

and sterilisers to artificial limbs

and medical corsets.

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To-day's Events

Mr. Robert Muldoon, New Zealand Prime Minister, on visit to Britain.

Higher VAT rate cut from 35 per cent to 12.5 per cent.

Annual report of Advisory, Consultation and Arbitration Service

PARLIAMENTARY BUSINESS House of Commons: Conclusion of Budget debate. Debate on EEC documents on proteins.

Toolroom fitters on strike at Leyland's transmission factory, Dagenham, Birmingham, consider whether to continue their stoppage.

Association of Scientific, Technical and Managerial Staffs gives evidence to House of Commons (February).

Turnover of catering trades Select Committee regarding public expenditure on Chrysler U.K.

COMPANY RESULTS Blackwood, Dodge (full-year). Orchestra conducted by Herbert von Karajan and Otto Klemperer. Ahmed Khan (tabla) play North Indian classical music, Purcell Room, S.E.1, 7.45 p.m.

OPERA Carmen, Royal Opera House, Covent Garden, W.C.2, 7 p.m.

MUSIC Colour film of Beethoven's life and work, made in Germany and Austria, with Berlin Philharmonic Bill, 1.10 p.m.

City Singers, conducted by John Livingston, perform Faure's Requiem, St. Mary Woolnoth, E.C.2, 8 p.m.

Taylor Woodrow (full year), Keeling University.

Thomson Organisation (full year).

COMPANY MEETINGS See Weeks' Financial Diary on page 30.

House of Lords: Energy Bill, report stage.

INTERNATIONAL COMPANY NEWS + EURO MARKETS

EUROBONDS

Few new issues

BY MARY CAMPBELL

THE U.S. dollar-sector of the Scotland's floating rate note issue market moved relatively stronger was raised from \$25m. to \$30m. last week, partially, market sources report, because an expected rise in prime rates did not materialise and partially because of a shortage of good quality new issues. But Canadian dollar issues were adversely affected by the strength of the Canadian currency.

There were two new issue announcements in the dollar sectors during the week. Sandvik is raising \$30m. for ten years at an indicated coupon of 9% per cent and Meidensha Electric \$10m. for five years under guarantee of Sumitomo Bank at an indicated 9% per cent.

Union Carbide

On Friday night, a two-tranche issue for Union Carbide of Canada was announced. Each tranche is Can.\$30m., one for six years and the other for ten years.

Union Carbide of Canada is 75 per cent owned directly or indirectly by Union Carbide Corporation of New York.

Among previous issues, Brascorp's \$25m. 9% per cent issue was raised to \$30m. and priced at par. Canadian Pacific's borrower is covered by Treasury's exchange guarantee priced at par; and Royal Bank of

Scotia's floating rate note issue was raised from \$25m. to \$30m. But despite this apparent indication of strength, neither Canadian nor Brascorp gave a good account of themselves in the after-market both trading well below issue price.

A particularly notable development last week was what is claimed to be the first ever issue of convertible bonds for a Japanese borrower to be denominated in D-marks. The DM40m. worth of 6% per cent bonds are being placed privately by a syndicate headed by Westdeutsche Landesbank and they will not be listed on a stock exchange. The maturity is 10 years and the issue price par. Final terms will be fixed on April 14. The conversion premium is expected to be between 5 and 10 per cent.

Other issues on the D-mark sector include DM100m. for Austria for 10 years at an indicated 7% per cent. Next issue after that is expected to be for a Norwegian borrower.

British Electricity Council concluded arrangements for an Fm100m. private placement via F. van Lanschot last week. Maturity is 15 years, coupon 9% per cent, and issue price 99 per cent.

The currency risk for the Canadian \$25m. 9% per cent issue was raised to \$30m. and priced at par. Canadian Pacific's borrower is covered by Treasury's exchange guarantee priced at par; and Royal Bank of

Major Brostrom changes planned

BY WILLIAM DULLFORCE STOCKHOLM, April 11.

BROSTROM'S, the Swedish shipping group which last month reported a pre-tax loss of Rekder (Brostrom Shipping), Kr.102.8m. (f12.8m.) on its 1975 operations before the sale of a ship, has just announced a series of share sales and exchanges, designed to consolidate its position as a shipping concern and to cut out its non-shipping interests.

Tirfing, the Brostrom parent company, has agreed with Investor, a Wallenberg investment company, and the Knut and Alice Wallenberg foundation to take over their 14,000 shares in the Swedish East Asiatic Company, equivalent to 37.5 per cent of the total share capital, by exchanging 23 Tirfing shares for one East Asiatic. This will leave Tirfing with some 95 per cent of the East Asiatic shares.

Tirfing is also offering to buy out the remaining East Asiatic shares on the same terms. To effect the transaction the Board proposed to issue new shares to a maximum of Kr40m., which would increase the share capital to Kr192m.

These transactions mean that the Wallenberg interests take up the Tirfing share capital while the Brostrom family holding drops to 47 per cent. The Tirfing annual general meeting on May 10 will

vote on the proposal, which the Brostrom concern had been pursuing for several years.

HONG KONG

Indices

NEW YORK - DOW JONES

	April 4	April 5	April 6	April 7	April 8	1976	Since compilation's start
	High	Low	High	Low	High	High	Low
Industrial... 288.28	277.00	288.22	288.15	288.15	288.21	284.71	185.70
Home Bonds... 75.27	75.18	75.20	75.81	72.93	75.27	88.11	72.15
Transport... 222.54	205.45	207.47	210.84	210.23	205.33	211.51	185.85
Utilities... 35.78	35.82	35.88	37.14	37.03	37.16	34.84	32.33
Tirfing vol. 100,000	10,000	20,000	20,150	21,150	21,150	19,000	17,200
Ind. div. yield %	5.72	5.68	5.76	5.76	5.76	5.16	

STANDARD AND POORES

	April 4	April 5	April 6	April 7	1976	Since compilation's start
	High	Low	High	Low	High	Low
Industrial... 112.85	115.82	114.88	115.35	115.54	115.05	104.37
Composite... 108.35	101.28	102.31	103.88	103.81	102.25	99.35
Ind. div. yield %	3.80	3.88	3.85	4.10		
Ind. P/E Ratio	13.85	13.92	14.04	9.34		
Long Govt. Bond yield	5.50	5.59	5.67	5.80		

OVERSEAS SHARE INFORMATION

NEW YORK

	High	Low	Stock	April 3	1976	Low	Stock	April 3	1976	High	Low
High	72	45.5	Corning Glass	687.0	1976	45.5	Corning Glass	294.0	1976	45.5	45.5
1312	72	45.5	Corporation	481.0	1976	45.5	Corporation	421.0	1976	45.5	45.5
28	32.5	25.5	Atmos. Lube & Co.	75.0	1976	32.5	Atmos. Lube & Co.	62.0	1976	32.5	32.5
285	32.5	25.5	Auto Produc...	275.0	1976	32.5	Auto Produc...	255.0	1976	32.5	32.5
2812	32.5	25.5	Automotive Ind.	225.0	1976	32.5	Automotive Ind.	215.0	1976	32.5	32.5
5114	28.5	25.5	Autom. Aluminu...	15.0	1976	28.5	Autom. Aluminu...	15.0	1976	28.5	28.5
484	25	22.5	Automotive Lube	25.0	1976	25	Automotive Lube	22.5	1976	25	25
20	17.5	15.5	Automotive Prod.	17.5	1976	17.5	Automotive Prod.	15.5	1976	17.5	17.5
4479	32.5	25.5	Autom. Chemist...	55.0	1976	32.5	Autom. Chemist...	55.0	1976	32.5	32.5
6914	45	32.5	Autom. Stores...	51.0	1976	45	Autom. Stores...	51.0	1976	45	45
1878	11.5	10.5	Auto Chassis...	15.0	1976	11.5	Auto Chassis...	10.5	1976	11.5	11.5
563	47	32.5	Autos. Chassis...	55.0	1976	47	Autos. Chassis...	55.0	1976	47	47
2218	18.5	15.5	America Recruit...	19.0	1976	18.5	America Recruit...	15.5	1976	18.5	18.5
1248	18.5	15.5	Amer. Standard...	15.0	1976	18.5	Amer. Standard...	15.0	1976	18.5	18.5
31	19.5	15.5	Amer. Standard...	17.0	1976	19.5	Amer. Standard...	15.5	1976	19.5	19.5
3610	25	22.5	Amer. Can...	35.0	1976	25	Amer. Can...	35.0	1976	25	25
2818	24	22.5	Amer. Cyanamid...	35.0	1976	24	Amer. Cyanamid...	35.0	1976	24	24
2815	24	22.5	Amer. Cyanamid...	35.0	1976	24	Amer. Cyanamid...	35.0	1976	24	24
37	32.5	25	Amer. Express...	35.0	1976	32.5	Amer. Express...	25.0	1976	32.5	32.5
3742	32.5	25	Amer. Express...	34.0	1976	32.5	Amer. Express...	25.0	1976	32.5	32.5
1018	5.5	4.5	Amer. Mktg. Prod.	10.0	1976	5.5	Amer. Mktg. Prod.	4.5	1976	5.5	5.5
2743	25	22.5	Amer. Mktg. Prod.	10.0	1976	25	Amer. Mktg. Prod.	22.5	1976	25	25
2914	25	22.5	Amer. Mktg. Prod.	10.0	1976	25	Amer. Mktg. Prod.	22.5	1976	25	25
2744	25	22.5	Amer. Mktg. Prod.	10.0	1976	25	Amer. Mktg. Prod.	22.5	1976	25	25
2745	25	22.5	Amer. Mktg. Prod.	10.0	1976	25	Amer. Mktg. Prod.	22.5	1976	25	25
2746	25	22.5	Amer. Mktg. Prod.	10.0	1976	25	Amer. Mktg. Prod.	22.5	1976	25	25
2747	25	22.5	Amer. Mktg. Prod.	10.0	1976	25	Amer. Mktg. Prod.	22.5	1976	25	25
2748	25	22.5	Amer. Mktg. Prod.	10.0	1976	25	Amer. Mktg. Prod.	22.5	1976	25	25
2749	25	22.5	Amer. Mktg. Prod.	10.0	1976	25	Amer. Mktg. Prod.	22.5	1976	25	25
2750	25	22.5	Amer. Mktg. Prod.	10.0	1976	25	Amer. Mktg. Prod.	22.5	1976	25	25
2751	25	22.5	Amer. Mktg. Prod.	10.0	1976	25	Amer. Mktg. Prod.	22.5	1976	25	25
2752	25	22.5	Amer. Mktg. Prod.	10.0	1976	25	Amer. Mktg. Prod.	22.5	1976	25	25
2753	25	22.5	Amer. Mktg. Prod.	10.0	1976	25	Amer. Mktg. Prod.	22.5	1976	25	25
2754	25	22.5	Amer. Mktg. Prod.	10.0	1976						

AUTHORISED UNIT TRUSTS

INSURANCE, PROPERTY, BONDS

REGIONAL MARKETS

If the share prices previously shown under regional headings is with quotations on London, Irish issues, most of which are not in London, are shown separately, and with prices as on the Irish

FINANCIAL TIMES STOCK INDICES

	April 9	April 8	April 7	April 6	April 5	April 4	4 year ago
	61.62	61.83	62.16	61.84	61.90	61.73	59.35
	61.69	61.84	62.03	61.66	61.71	61.85	59.90
	598.6	597.8	497.7	411.8	404.7	396.8	295.5
	180.0	136.0	146.2	143.0	140.1	148.4	355.9
	5.22	5.19	5.08	5.04	5.13	5.22	5.28
(ii)(a)	15.57	15.48	15.14	15.03	15.30	15.67	20.40
(i)	9.41	9.48	9.58	9.75	9.58	9.35	8.85
	5,381	6,407	6,061	7,171	6,267	7,804	5,666
m.	—	60.20	81.84	49.70	57.94	70.37	54.53
Total	—	14,029	17,521	16,866	18,326	21,576	14,066
m.	386.2	11 a.m.	386.3	None	386.1	1 p.m.	385.3
	2 p.m.	386.1	3 p.m.	385.3			
	Loring Index 33-265.2024						
based on 52 per cent corporate tax.							
ovl. Secs. 15/10/28. Fixed int. 1822.							
Ind. Ord. 1/7/35. Gold.							
1928	1929	1930	1931	1932	1933	1934	1935

S AND LOWS S.E. A

1376		Since Compilation			April 9	April 8
b	c	High	Low			
11	50.13	187.4	48.14	Daily—		
(2/1/76)	(2/1/76)	214.60	181.75	Gilt-Edged	154.8	169.5
13	59.73	150.4	50.55	Industrial	181.7	193.4
(2/1/76)	(2/1/76)	201.14	171.75	Speculative	65.4	58.6
4	581.6	343.6	48.4	Total	182.5	145.8
(2/1/76)	(2/1/76)	180.72	156.40	Tuesday Av'ge		
9	160.1	448.3	48.5	Gilt-Edged	162.3	167.7
(2/1/76)	(2/1/76)	226.75	201.07	Industrial	219.4	235.8
16	142.4			Speculative	65.3	68.5
(2/4/76)				Total	142.4	153.5

Scot. Widows' Fnd. & Life Ass. Soc.
9, St. Andrew's Sq., Edinburgh EH2 2YD
Tel. 33918
46, Windsor Road, Slough
Codice Man. Fd. 1125.0 132.4
Inv. Fly. Mar. 26/3/2.5 322.5 -0.4
Sister Walker Insurance Co. Ltd.
20 Underbank Road, W12
01-7495511
Sal. Inv. 125.0 132.4
Second Sal. 125.0 132.4
Secure Ret. 125.0 132.4
Gilt Fund. 125.5 132.5
Equity Fund. 125.5 132.5
Wealth Ass. 125.7 132.5
Etr. Ph. Ass. 125.1 132.5
Etr. Ph. Eq. 125.7 132.5
Prop. Equity & Life Ass. Co. Ltd.
11, Cross Street, W1H 2AS
R. SIR Prop. Ed. 125.3 132.3
Prop. Eq. 125.4 132.4
Do. Prop. Ed. 125.4 132.4
Do. Do. Prop. Ed. 125.4 132.4
Do. Bal. Ag. Set. 11 125.4 132.4
Gift Ed. & Gov. Sc. 125.6 132.6
Exempt 125.3 132.3
Lloyd's Life Assurance
12, London Wall, EC2M 7LS 01-622 6222
Min. Gilt. March 6 1125.0 132.5
Oct. 5 Mar. April 6 1125.9 132.5
Oct. 5 May April 6 1125.3 132.5
Oct. 5 June April 6 1125.5 132.5
Oct. 5 July April 6 1125.2 132.5
Oct. 5 Aug. April 6 1125.4 132.5
Oct. 5 Sept. April 6 1125.3 132.5
Oct. 5 Oct. April 6 1125.5 132.5
Oct. 5 Nov. April 6 1125.4 132.5
Oct. 5 Dec. April 6 1125.5 132.5
Property Growth Assur. Co. Ltd.
11, Westmington Bridge Rd. 01-622 6222
Prop. Fund 125.0 132.5
Prop. Fund (A) 125.0 132.5
Agricultural Fund 125.0 132.5
Agric. Fund (A) 125.0 132.5
Abbey Nat. Fund 125.0 132.5
Abbey Nat. Fd. (A) 125.0 132.5
Investment Fund 125.0 132.5
Equity Fund 125.0 132.5
Equity Fund (A) 125.0 132.5
Money Fund 125.0 132.5
Money Fund (A) 125.0 132.5
Active Annuity 125.5 132.5
Atlantic Assurance Co. Ltd.
2 Breams Edge, London EC4 INV 01-622 6222
All Wtcher Ass. 1125.9 131.4
W.H. Weather Cap. 1125.2 131.2
W.H. Fd. Un. 1125.1 131.1
Pension Fd. Un. 1125.0 131.0
Conv. Pensi. Fd. 1125.1 131.1
Mem. Pensi. Fd. 1125.2 131.2
Mem. Pensi. Cap. 1125.3 131.3
Prop. Pensi. Fd. 1125.4 131.4
Prop. Pensi. Cap. 1125.5 131.5
Bog. Soc. Pen. Un. 1125.1 131.1
Bog. Soc. Cap. Un. 1125.2 131.2
Prudential Pensions Limited
10, Hornbeam Ave., Croydon. 01-622 6222
Stability Fd. 1125.0 132.5
Fixed Int. Mar. 15 1125.2 132.5
Prop. Fd. Mar. 15 1125.3 132.5
Prop. Fd. Mar. 15 1125.4 132.5
Prop. Fd. Mar. 15 1125.5 132.5
Prop. Fd. Mar. 15 1125.6 132.5
Prop. Fd. Mar. 15 1125.7 132.5
Kellins Mutual
Tunbridge Wells, Kent. 01-622 6222
Rel. Prop. Soc. 1125.3
Royal Insurance Group
1, North John St., Liverpool. 01-226 6222
Royal Shield Fd. 1125.5 132.4
Save & Prosper Group
4, St. Helen's, London, EC3 01-555 1717
Milton Court, Docking, Surrey. 01-555 1717
Notes Ass. Units 1125.0 132.5
Neller Capital 1125.0 132.5
Next sub. day March 25
New Court Property Fund Managers Ltd.
2, Swindon Lane, London, EC4. 01-622 6222
Prop. Pen. Fd. 1125.0 132.5
Prop. Pen. Fd. 1125.1 132.5
Prop. Pen. Fd. 1125.2 132.5
Prop. Pen. Fd. 1125.3 132.5
NELP Pensions Ltd.
Milton Court, Docking, Surrey. 01-555 1717
Notes Ass. Units 1125.0 132.5
Neller Capital 1125.0 132.5
Next sub. day March 25
New Zealand Ins. Co. (U.K.) Ltd.
Warrior Sq., Southend. 01-622 6222
Kiwi Key Inv. 1125.5 132.5
NPI Pensions Management Ltd.
48, Gracechurch St., EC3P 3HE. 01-622 6222
Enterprise House, Portman Sq. 0705 27733
Managed Fund 1125.5 132.5
Flexible Agr. 1125.2 132.5
Flexible Agr. 1125.1 132.5
Do. Set. 2 April 6 1125.0 132.5
Do. Set. 3 April 6 1125.1 132.5
Do. Set. 4 April 6 1125.2 132.5
Do. Set. 5 April 6 1125.3 132.5
Do. Set. 6 April 6 1125.4 132.5
Do. Set. 7 April 6 1125.5 132.5
Do. Set. 8 April 6 1125.6 132.5
Do. Set. 9 April 6 1125.7 132.5
Do. Set. 10 April 6 1125.8 132.5
Do. Set. 11 April 6 1125.9 132.5
Do. Set. 12 April 6 1125.0 132.5
Do. Set. 13 April 6 1125.1 132.5
Do. Set. 14 April 6 1125.2 132.5
Do. Set. 15 April 6 1125.3 132.5
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OFFSHORE AND OVERSEAS FUNDS

NOTES

and are in effect unless otherwise indicated. Yields % shown in last column allows all buying expenses. Offered prices include all expenses. b Today's price. c Yield based on offer price. d Estimated. e Today's price. f Distribution free of U.K. stamp. Offered price includes all expenses except commission. g Offered price includes expenses, if bought through manager, previous day's price. h Net of tax on realized capital gains unless indicated by i. i Currency id. j Suspended. k Single premium discount bonds.

FINANCIAL TIMES REPORT

Monday April 12 1976

Great Yarmouth

Great Yarmouth is best known as a flourishing seaside resort, but it has also expanded as a North Sea oil supply and service centre. However, industrial growth has been insufficient to overcome a chronic unemployment problem.

Three strings to its bow

GREAT YARMOUTH is a curious mixture of old and new, of holiday resort and industrial centre, of cargo port and offshore supply centre. It is a town fairly well over recent years, though it has, too, produced its share of problems.

Not surprisingly the sea has broken sandy beaches runs from Winterton-on-Sea in the north to Hopton in the south. There

the granting of the first Charter by King John in 1208. It was partly due to an accident of nature and partly to the foresight of a Dutchman, Joyce Johnson, at the time of Queen Elizabeth I, who ensured that the River Yare took the course it follows to-day—leaving the sea at right angles and then bending to run almost parallel to the coast for more than two miles. This happy geographical situation enables Great Yarmouth to lead a double life as industrial port and holiday centre, without mutual disruption.

It is as a holiday resort that the town and the area around it are best known. The Borough covers an area of 43,000 acres, mostly situated to the north of the Norfolk Broads. The 15-mile coastline of almost unbroken sandy beaches runs from

Yarmouth's growth, ever since to Hopton in the south. There

Bookings

The holiday trade never seems to let Great Yarmouth down. There are no bad seasons here, only good ones and better ones," says Mr. Leslie Shepherd, who combines his job of Chief Officer of the Department of Publicity and Amenities with that of Director of Great Yarmouth Industrial Corporation.

Bookings for this year, especially in the self-catering sector—flats, chalets or caravans—are on a par with previous years, but the number of inquiries, says Mr. Shepherd is well up.

The second string to Yarmouth's bow is the port. Once

the centre of a thriving herring fishing and processing industry—you could, it is said, sometimes walk across the river by stepping from boat to boat—to-day not a single fishing boat operates from Yarmouth. Instead the sea provided a replacement crop: gas and oil. Since the mid-1960s when the first natural gas was brought ashore along the coast at Bacton, the offshore supply and service business has grown steadily, filling the once empty quays and buildings until now it provides jobs, directly and in- around 100 miles from several

directly, for about 4,000 people. Continental ports, Great Yarmouth obviously had high hopes

of life. To-day the port

operates as a general cargo port and as an offshore supply and service centre. Approaching rigs, the nearest of which is about 45 miles away. Among the port's attractions is the fact that vessels can enter and leave at any stage of the tide. The oil business has now levelled off into a pattern of steady profitability for the port, although Captain Wilkinson, the Harbourmaster, reckons that some of the less experienced operators, those who jumped on what looked to be a golden bandwagon, may have had their fingers burnt last winter.

The biggest single operator is Norfolk Line, whose first ro-ro ship started in-service between Great Yarmouth and Scheveningen near The Hague in 1969. A second ship was added in 1971 and a third in 1973, by which time the company was wholly owned by Unilever. To-day there are three daily sailings to and from the company's terminal at Scheveningen, and some 800 trailers move in and out of the port each week. The company reckons to offer a door-to-door transit time between Britain and Benelux or the industrial centres of the Ruhr of 24 hours, and less than 72 hours to Bavaria and Austria. The company also operates into Eastern Europe.

It is planned to expand the trailer fleet from its present 1,200 to possibly 2,000 in the near future. The addition of a further ship to the company's fleet is also being considered.

On an optimistic note, the company points out that its two-way trade is now roughly in balance. For the first time trailers have a full load in both directions, and this reinforces the belief that the policy it is pursuing is the right one: fast service, quick turnaround of vessels, and a cautious attitude towards opening up new routes which may not pay off.

Norfolk Line is obviously the most likely user of the new ro-ro terminal now under construction near the harbour entrance. The Port and Haven Commissioners have financed the initial stages of this project, which will enable the port to accept vessels up to 420 feet long. But the company has not yet committed itself.

As managing director Mr. C. H. White, points out, more thought needs to be given to the provision of adequate "standage" facilities for uncleared trailers if Norfolk Line is to show a genuine interest in the new terminal, and this space must be provided close to the terminal. But the decision to build at all represents something of an act of faith on the part of the Commissioners, and one that will probably pay off in the end.

About 150 oil groups including major names such as Amoco, Conoco, BP, etc., operate

in the area, and British Rail particularly interested in making them so, in spite of the obvious potential that exists in the area. And the road system is not adequate to deal with large numbers of trailers and lorries. One by-pass at Hopton is being built, and several others are planned for the villages nearby, but Government cutbacks are likely to put the damper on these, at least for the time being.

There is also a need for a new bridge over the Yare in Yarmouth itself to ease what can be appalling traffic congestion. Plans for this have now been agreed and work is likely to go ahead on a new structure upstream of the present bridge.

The road problem will also weigh heavily in discussions about future industrial development. It is this that Great Yarmouth needs more than anything. About 2,300 of the 34,000 labour force are unemployed: at 6.8 per cent of the workforce, this proportion is above the national average.

Seasonal work in the holiday trade can partly relieve the situation in the summer—and local hoteliers co-operate in using local labour—but there are no easy solutions in sight, especially since some of the larger concerns such as Birds Eye and Erie Electronics are tending to reduce their labour forces.

In the view of Mr. E. S. Gilmour, Employment Officer Manager, even one large labour intensive group could make all the difference. "There is," he says, "a pool of labour apart from the winter unemployed, makes the visitation of Great Yarmouth 1976 claim All year round I receive letters from people who have been here and who want to settle here. I have to discourage them because the jobs available aren't available."

The potential of Great Yarmouth appears to be a holiday centre resort to cover the world and attract tourists in the broad and comfortable areas.

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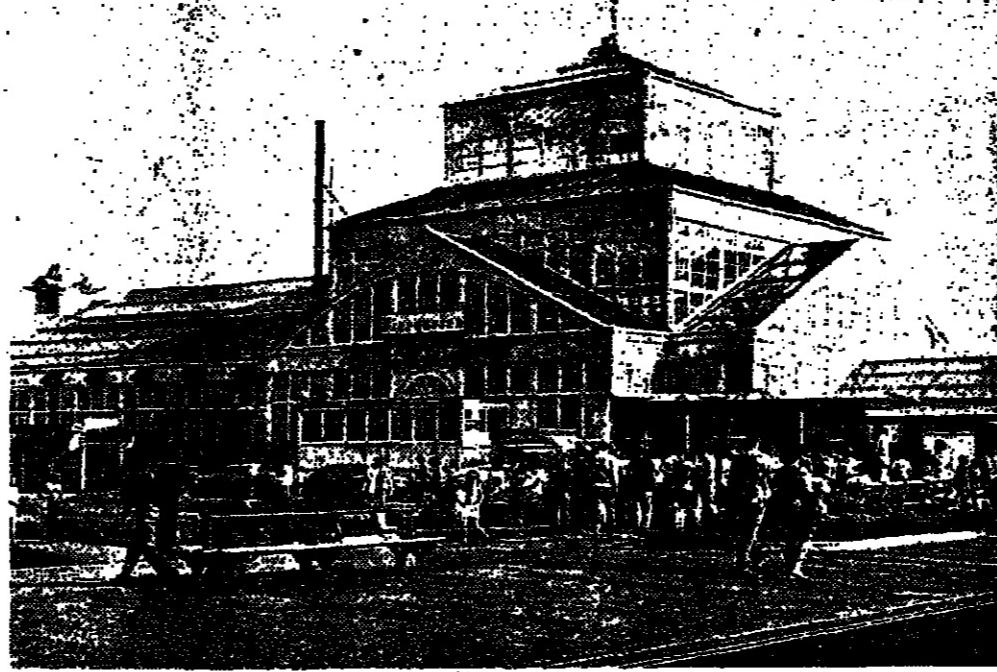
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The Biergarten close to Wellington Pier.

A bustling port

FEW TOWNS that combine the roles of industrial port and holiday resort manage to do so with as little trouble as Great Yarmouth. The sea front and quays are physically separate, at times the two sides of the town's activities hardly seem to impinge on each other.

After the decline of the herring industry in the 1950s, Great Yarmouth could well have ended up as a holiday centre pure and simple, but the discovery of North Sea natural gas and later of oil gave it a new lease of life. To-day the port

operates as a general cargo port and as an offshore supply and service centre. Approaching rigs, the nearest of which is about 45 miles away. Among the port's attractions is the fact that vessels can enter and leave at any stage of the tide. The oil business has now levelled off into a pattern of steady profitability for the port, although Captain Wilkinson, the Harbourmaster, reckons that some of the less experienced operators, those who jumped on what looked to be a golden bandwagon, may have had their fingers burnt last winter.

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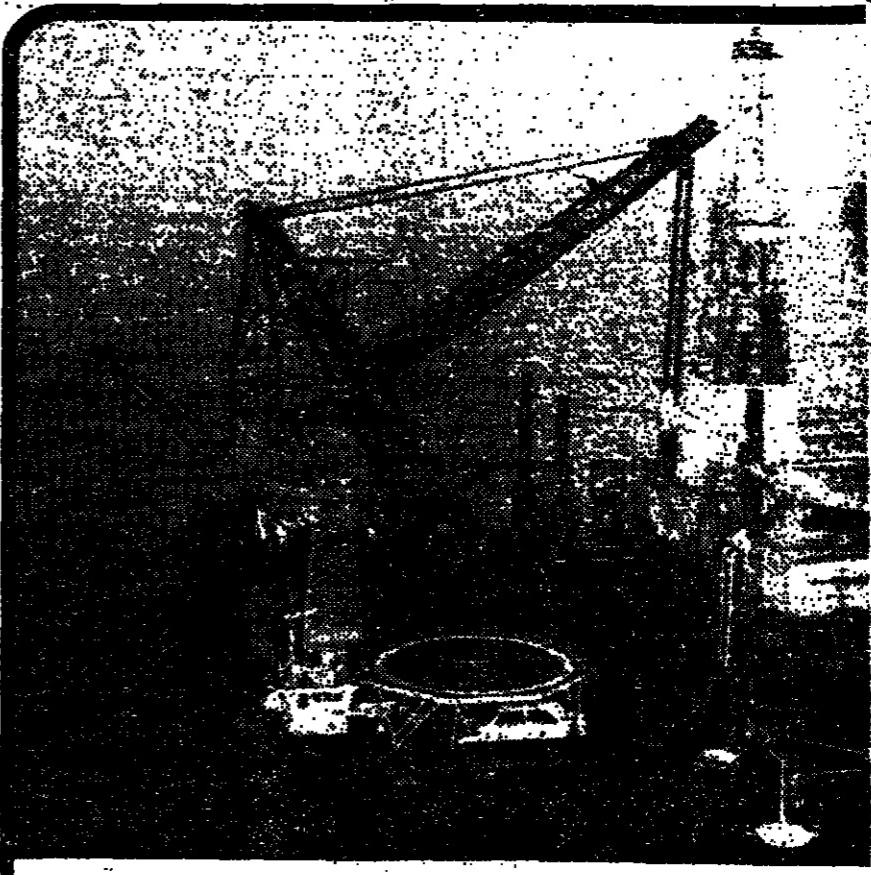
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AT HOME IN THE NORTH SEA

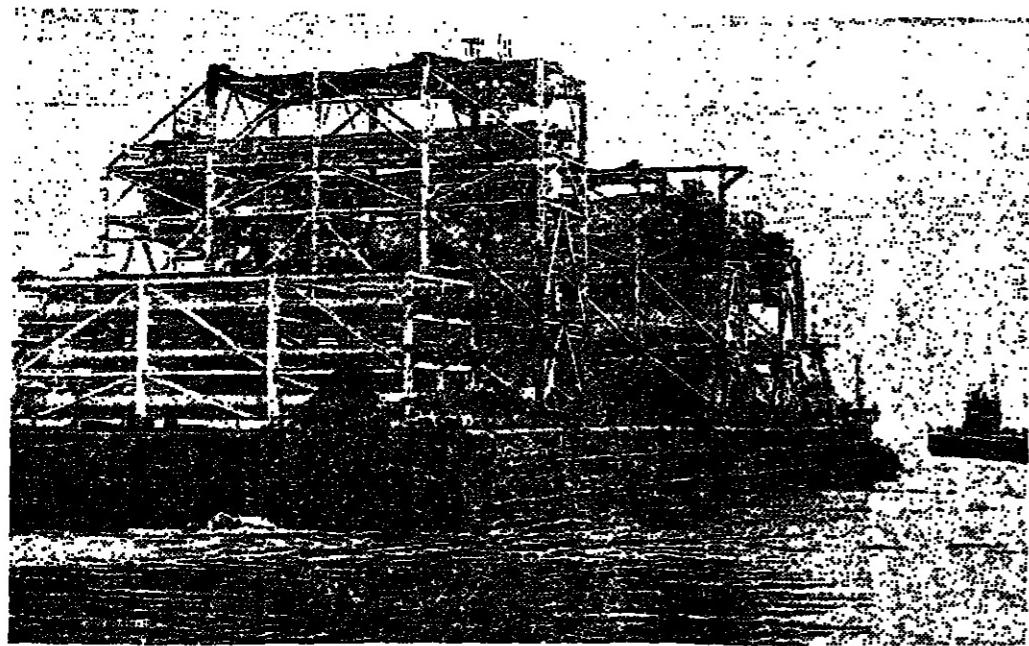
The 1976 North Sea construction season continues. At Great Yarmouth Brown and Root capability has helped bring gas and oil ashore since 1964.

Our services combined with those of associates at Great Yarmouth and other bases meet fabrication, installation and management requirements for Clients offshore.

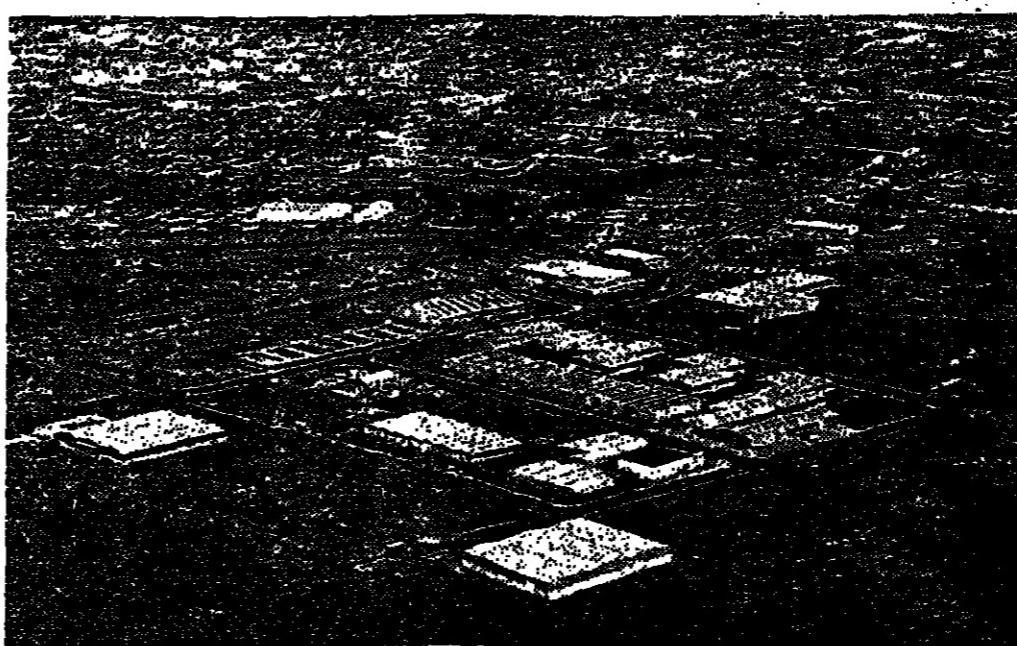
Brown & Root

Brown & Root (UK) Ltd
Casing Yard, Suffolk Road, Great Yarmouth. Tel (0493) 56141
Head Office: 82 Pall Mall, London SW1Y 5HH

GREAT YARMOUTH II



Left: The largest barge ever to dock at Great Yarmouth entering the harbour last week. Right: Harfreys Farm Estate, the major centre for industrial development.



Uneven employment pattern

UNEMPLOYMENT is too high for comfort in Great Yarmouth. Reducing it is a problem that has exercised Mr. Gilmour, manager of the local Employment Services Agency, for several years. The solution lies as it does for many other towns throughout the country, in attracting industry, though in times of economic depression and without the benefit of development area status to help, this is no easy task. Competition for a slice of Britain's industrial cake is fierce, as the town well knows.

The district has a workforce of about 34,000, of whom about 2,300 are out of work. The figure will fall, says Mr. Gilmour, by about 1,000 during the summer as jobs become available in the holiday trade, but this, he points out, is not sufficient to even out the kinks in the employment graph.

Even the oil and gas companies cannot help much, since grown in the rich agricultural land around the town. Meat processing was also introduced.

Insufficient

The basic problem is that the manufacturing base is insufficient to provide all the jobs needed on a year round basis and thus reduce the dependence on the holiday industry. But even some of the longer established concerns are tending to reduce rather than increase the workforces at present.

It was the now defunct herring industry that attracted Bird's Eye to Yarmouth shortly after the last war, when the company decided to set up a herring freezing plant. Soon, however, the emphasis changed to freezing the vegetables for the market. It means that peas can go straight from pod to freezer, so to speak.

Another early arrival was

Bird's Eye plans to invest up to £15m. in its factories over the next few years, perhaps £4m. of it at Great Yarmouth.

The Yarmouth factory, accord-

ing to the general manager, Mr. W. B. Baxter, will continue to produce bulk frozen vegetables, particularly the peas and beans grown locally, and will also turn out potato products and meat products such as beefburgers. The plan will involve a job reduction of 8 per cent a year until 1979, but the company hopes that much of this will occur through natural wastage. The present labour force is something over 2,000, compared with about 3,000 at the beginning of the decade.

Mr. Baxter is another local industrialist who wishes that Great Yarmouth was better connected with the rest of Britain, but he admits that there are advantages, particularly in being near to the growers. It means that peas can go straight from pod to freezer, so to speak.

Eric Electronics, which moved to the centre, and one estate agent started. In general, a new three

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CANADIANS

Dividends Paid	Stock	Price	Last Div.	Yield %	Div.	Paid	Stock	Price	Last Div.	Yield %	Div.	Paid	Stock	Price	Last Div.	Yield %	Div.	Paid	Stock	Price	Last Div.	Yield %		
Mr. S.J.D.	Montreal Star	12.5	96c	—	28	Apr.	Octavia Timber	25	25c	1.7	—	—	Deb. Bonded Amstr. A'	26	121.11	1.04	1.5	6.2	7.7	Oct.	Mr. T. T. Tamm's	22	3.28	3.35
F. My. Au. N.	Bell, York Soc. 22c	31.4	51.40	—	4.9	Apr.	Ott. United Press	17.0	53	2.22	—	—	Aug. Shulman's Olds Mop	25	121.22	2.33	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
A. J. Y. O. S.	Bell Canada 22c	26.0	51.44	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Aug. Shulman's Olds Mop	25	121.23	2.36	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
Mr. J.S.D.	New Bell 22c	25.0	51.40	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.24	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
F. My. Au. N.	Can. Gas & Elec. 22c	21.0	51.20	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.25	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
J. A. J. Y. O.	Can. Pacific 22c	12.5	51.20	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.26	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
Mr. J.S.D.	Montreal Star 22c	12.5	51.20	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.27	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
J. A. J. Y. O.	Oil & Gas 22c	26.0	51.00	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.28	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
Mr. J.S.D.	Montreal Star 22c	12.5	51.20	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.29	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
J. A. J. Y. O.	Oil & Gas 22c	26.0	51.00	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.30	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
Mr. J.S.D.	Montreal Star 22c	12.5	51.20	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.31	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
J. A. J. Y. O.	Oil & Gas 22c	26.0	51.00	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.32	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
Mr. J.S.D.	Montreal Star 22c	12.5	51.20	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.33	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
J. A. J. Y. O.	Oil & Gas 22c	26.0	51.00	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.34	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
Mr. J.S.D.	Montreal Star 22c	12.5	51.20	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.35	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
J. A. J. Y. O.	Oil & Gas 22c	26.0	51.00	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.36	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
Mr. J.S.D.	Montreal Star 22c	12.5	51.20	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.37	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
J. A. J. Y. O.	Oil & Gas 22c	26.0	51.00	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.38	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
Mr. J.S.D.	Montreal Star 22c	12.5	51.20	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.39	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
J. A. J. Y. O.	Oil & Gas 22c	26.0	51.00	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.40	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
Mr. J.S.D.	Montreal Star 22c	12.5	51.20	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.41	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
J. A. J. Y. O.	Oil & Gas 22c	26.0	51.00	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.42	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
Mr. J.S.D.	Montreal Star 22c	12.5	51.20	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.43	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
J. A. J. Y. O.	Oil & Gas 22c	26.0	51.00	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.44	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
Mr. J.S.D.	Montreal Star 22c	12.5	51.20	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.45	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
J. A. J. Y. O.	Oil & Gas 22c	26.0	51.00	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.46	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
Mr. J.S.D.	Montreal Star 22c	12.5	51.20	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.47	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
J. A. J. Y. O.	Oil & Gas 22c	26.0	51.00	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.48	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
Mr. J.S.D.	Montreal Star 22c	12.5	51.20	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.49	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
J. A. J. Y. O.	Oil & Gas 22c	26.0	51.00	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.50	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
Mr. J.S.D.	Montreal Star 22c	12.5	51.20	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.51	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—
J. A. J. Y. O.	Oil & Gas 22c	26.0	51.00	—	4.9	Apr.	Ott. & Holdings 30	22.0	51	2.26	—	—	Sept. Shulman's Olds Mop	24	121.52	2.37	1.9	6.2	7.7	July	Miss. Queen's West End	71	—	—

Monday April 12 1976

Mexicans accuse Hughes aide

By Alan Rivington

ACAPULCO, Mexico, April 11. THE MEXICAN government has formally accused a senior aide of Howard Hughes of falsifying the reclusive billionaire's signature, a charge that throws doubt on the ability of the tycoon to sign his own name in recent months.

After holding three of the late Mr. Hughes' assistants for questioning for 72 hours, the Mexican Federal Police yesterday brought charges against Mr. Clarence Albert Waldron, a 41-year-old executive of Mr. Hughes' Summa Corporation, claiming he signed the billionaire's immigration card when they entered Mexico as tourists two months ago.

Mr. Manuel Rodriguez Delgadillo, the Mexican Federal attorney, who brought the charges, told reporters that "Mr. Waldron admitted that Mr. Hughes had not signed the tourist card, though he (Waldron) did not admit he had done so."

Off to jail

Mr. Waldron, said by his lawyer to have been one of the few aides with frequent access to Mr. Hughes, was then taken off to Acapulco's overcrowded municipal jail to await an appearance before a judge. The two other aides, Mr. Eric Bundy and Mr. Clyde E. Crow, were released and immediately left the country.

The three were the only American employees who stayed on here after Mr. Hughes was flown from Acapulco last Monday and, according to the Summa Corporation, died in the air over southern Texas while en route to Houston for medical treatment.

Events that surrounded Mr. Hughes' final weeks in Mexico have only added to the mystery that envelopes the eccentric tycoon's life over the past 20 years.

Mr. Hughes flew here from the Bahamas on February 11 and was seen entering the luxurious Acapulco Princess Hotel before dawn, slumped in a wheelchair, although he was never seen to leave his penthouse suite again until the day of his death.

Mr. Rodriguez said he had been told by the three detained Summa employees that Mr. Hughes had been "bedridden" for years and had been unconscious since the Friday before his death.

Post-mortem

Doctors in Houston, where a post-mortem on Mr. Hughes' body was carried out last Tuesday, were unable to determine whether he had died in Mexico or in the air, but they noticed that he weighed just 90 lb. at death, was seriously dehydrated, and had chronic kidney disease.

Much of the new mystery centres on the basic question of just how capable Mr. Hughes was of running his vast and complex business empire recently.

Mr. Rodriguez said he was assured that "Mr. Hughes could not sign his name and had signed no documents white in Acapulco," although it is impossible to know how often Mr. Hughes might have been called upon to sign a document.

Continued from Page 1

Call for BP probe

capacity of 20m. tons a year, also made a "substantial" loss on its Italian operations.

Esso is currently involved in an Italian court case with Vincenzo Cazzatorta, formerly head of Esso Italiana and chairman of the Unione Petrolifera, the trade association of private oil companies which included BP and Shell.

From Rome, Dominick J. Coyle writes:

Neither Christian Democrats nor police sources were prepared to make any comment this evening on the reported payments, or indeed to acknowledge formally, having any knowledge of the case.

However, the past activities of both companies, and of Exxon through its Italian affiliate, have come within the scope of an Italian parliamentary inquiry currently under way into the operations of the oil companies.

Photo-copies of what are claimed to be actual Exxon accounts records have been produced in the news media here in recent months and these purport to show in detail entries for large and recurring payments made by the company to practically all Italian political parties.

The Christian Democrats, according to these accounts, were the main beneficiaries in total payments said to have run into many billions of lire.

Italy itself is already so beset by scandals and allegations of political corruption, not least the reported Lockheed payments and money channelled in a number of political parties by the U.S. Central Intelligence Agency, that the public reaction to the latest London reports is likely to be

CBI seeks complete revision of Price Code

BY ADRIAN HAMILTON

THE Confederation of British Industry is to see Mrs. Shirley Williams, Prices Secretary, today to press for a radical revision of the price code during the next phase of counter-inflation policy.

One thing the CBI will be anxious to learn is whether the Government's attitude has hardened since the Budget.

While the CBI accepts that some form of price control may be necessary for political reasons, it is pressing for a complete overhaul of the code to raise profitability in industry and encourage investment.

The CBI proposals will be presented to its full council on Wednesday, when its leaders will also report on the results of

the replacement of the present system—where companies must justify price increases and justify them in terms of their own costs—by a much simpler system based on profit reference levels.

The existing code, the CBI argues, militates against investment both by imposing too low a profit ceiling on companies and by failing to allow for the productivity of new investment.

Officially, it is pressing for a complete overhaul of the code to raise profitability in industry and encourage investment.

In his Budget speech, Mr. Healey promised that revision would be made to the interests of investment, and there have been clear indications, both from Mrs. Williams and the unions, that revisions which are clearly investment-oriented will be for restraint on wages.

One problem for the Government is that while an easing of

price increases and an improvement in the investment relief clauses of the code would seem to present little political difficulty, this would do little to tackle the other major CBI criticism—that the code does nothing to recognise the efforts of the efficient company and the cost benefits of new investment.

Officials admit there is no easy way to solve this problem, short of revolutionising the whole structure of the present system. Yet this would almost certainly meet strong opposition from the unions, who are now demanding tighter control on prices in return

BBC in row over industrial monitor

By Arthur Sandes

BBC PLANS to invite union officials and leaders of the business community to serve on an advisory committee which would monitor its radio and television coverage of industrial relations in Britain seem to have stirred up something of a hornets' nest. The Corporation itself is affected by the shock that its innocent motives should be misunderstood.

The Corporation has been sounding out opinion in what it calls "the industrial arena," such as the CBI and the TUC, about having an advisory committee for industrial relations.

There are at the moment more than 50 such committees covering both subjects and geographic areas. Most of them, however, are highly specific in their coverage—the Central Music Advisory Committee, the Engineering Advisory Committee, the Science Consultative Group, and the Asian Programmes Advisory Committee are examples.

Sensitive field

Committees for broad subjects of constant public and political interest are rare. There is a Schools Council, and an Agricultural Committee, but nothing for politics, defence, foreign affairs or even sport.

It is this move into the more general politically sensitive field which appears to have raised eyebrows. Mrs. Mary Whitehouse was quick to say that suggestions that such a committee

in future the great majority of immigrants would continue to come from Britain.

Mr. Muldoon also referred to import controls. He had said in a keynote speech before he left New Zealand that he was concerned about the high level of private imports and warned that he was closely examining the changing prices of specific products into New Zealand which have escalated far beyond the percentage due to the (New Zealand) 1975 devaluation or to the rate of inflation in the country of origin."

The committee would be an advisory one, with the stress on to import controls. "Members are invited to serve by the BBC and are not of particular organisations," it said of similar bodies.

Charter terms

The BBC is well able to set up such committees under the terms of its Charter and is indeed required to do so in the regions and for each of the local radio stations.

Their strength or weakness depend to considerable extent on the stature of the committee chairman and his relationship with the BBC chairman, Sir Michael Swann, and his director-general, Sir Charles Curran.

The committees are not necessarily important. The last BBC Handbook said of the past year in the case of the Northern Ireland Council that it met five times. "Among matters which

it discussed were the broadcasting of interviews with members of illegal organisations, invasion of privacy, some of the problems inherent in reporting the Northern Ireland situation, the responsibilities of interviewers, and the constant alliance needed to distinguish between news and propaganda."

Advisory body

"The Council devoted part of its October meetings to discussion and approval of BBC plans for the introduction of Radio Ulster on January 1."

Last night the BBC said that no advisory council or committee had a direct role in the Corporation's complaints procedure and therefore would not be involved in dealing with any individual problems. "Such a committee is purely an advisory body to the BBC."

It also said that there was no way in which a committee could demand an explanation from an individual broadcaster or journalist. "It would be for the BBC to decide who would be best to deal with the points raised by any committee."

Grierson to leave

BY MARGARET REID

JOURNALISTS should have the right to inquire into

the "public interest," the right of editors to ensure that the inquiries were undertaken only at the time of legitimate public interest.

It should be recognised that entry into public life did not disqualify an individual from his right to privacy about private affairs.

"Of interest to the public" was not synonymous with "in the public interest," with the statement says.

Invasion of privacy by dece-

tion, eavesdropping or technological methods which were not in themselves unlawful could only be justified when it was in pursuit of information which ought to be published in the public interest and when there was no other reasonably practicable method of obtaining it.

Mr. Tom Cooke, president of the Guild of British Newspaper Editors, said at the weekend that a bill of rights may soon be needed to guarantee Press freedom.

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Press Council comes out against introduction of a privacy law

BY OUR INDUSTRIAL STAFF

Mr. RONALD GRIERSON, former City banker who caused a stir by joining the Stock Exchange in 1974, is expected later this year to give up the senior partnership of brokers Panmure Gordon which he has held for only some 18 months.

Mr. Grierson, who had a senior Common Market office as director-general of Industrial and Technological Affairs in 1973-74, is understood to want to concentrate further on activities in Europe, some in association with Panmure Gordon.

He has been concerned with his firm's recent establishment, along with the Electra House Group of investment trusts, and merchant bankers Antony Gibbs, of an investment in the Swiss portfolio management company, Société Financière Privée.

For Mr. Grierson, it was the latest in a series of several in recent years. Formerly a director of merchant bankers S. G. Warburg, he was deputy chairman and managing director of Industrial Reorganisation in 1966-67 and chairman of Orion Bank from 1971 to 1973.

When, in 1974, he joined the Stock Exchange to head Panmure Gordon, the usual membership qualifications concerning examinations and a three-year apprenticeship were unprecedently waived.

Lockheed denies creditors' rift

BY JAY PALMER

LOCKHEED AIRCRAFT and its

creditors are in dispute over

its financial problems.

Mr. Andrew Jamieson, a partner in Panmure Gordon, said yesterday: "The whole idea has been that he is developing the interests and has found that they are very demanding of his time so it's difficult for him to devote all his time as senior partner of a firm for only some 18 months."

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Common Market office as

director-general of Industrial

and Technological Affairs in

1973-74, is understood to want

to concentrate further on activities in Europe, some in association

with Panmure Gordon.

In a prepared statement from

the company's California head-

quarters, Mr. Robert Haack,

Lockheed's new interim-chair-

man said that public specula-

tions about Lockheed's financial

viability was "unequivocably

misleading," especially when

tied to incorrect reports of

squabbling among bankers.

The Lockheed ributable was

clearly aimed at the Wall Street

Journal, which last Thursday

printed a long front page story

detailing sharp and still growing

disagreements among lenders.

The article alleged that after

Lockheed's bribery disclosures,

some banks were pushing for a

hurried merger or even tech-

nical bankruptcy as the only

solution to the company's finan-

cial problems.

"I can state flatly," Mr. Haack declared, "that our banking consortium has a positive and constructive attitude to Lockheed's financial restructuring plan." He later dismissed reports that consideration was being given to selling off parts of the company and strongly denied that the company was engaged in any merger discussions.

It also said that there was no way in which a committee could demand an explanation from an individual broadcaster or journalist.

"It would be for the BBC to decide who would be best to deal with the points raised by any committee."

Continued from Page 1

NEW YORK, April 11.

by its disclosure that it paid \$22m. of bribes overseas while pressure in Congress to cancel the Federal Government's loan guarantees has increased.

In its statement, Lockheed said it would shortly appoint more outside directors to supervise its own investigation of its bribe payments. Mr. Haack added that Lockheed was now close to agreement with the Federal authorities over the extent of bribery disclosure and that it hoped it would be able to put the second stage of its financial restructuring plan into effect by the summer.

Repeatedly stressing that the company was utterly committed to its TriStar programme and that despite current low orders it had no intention of cancelling it, Mr. Haack noted that Lockheed had handed over details of its past bribe payments to the Senate Investigating Committee.

These were hypothetical discussions and never seriously considered options.

Contrary to reports these

recently the company's plans details will remain confidential

for a complete financial restruc-

turing have been badly delayed released," he said.

THE LEX COLUMN

Laird rides the steel cycle

As forecast, the Laird Group in their rates will not by itself rate of inflow has made £34m. in the second half of 1975 and just over £24m. (mainly of interest rate si

shorter-dated stock), which is deposit rates with £10.6m. before an exceptio

for the rest of the decade com

very sharply t

last year's buying by the insur

ance companies.